

# Home Care Industry Coronavirus (COVID-19) Employer Frequently Asked Questions

The spread of the novel coronavirus (COVID-19) across the globe remains a significant concern in the workplace and every one of our communities. Home care employers are confronting difficult questions regarding how to handle labor/management relations, leave and accommodation, safety and health, and other employment issues. The following Frequently Asked Questions (FAQs) are designed to provide general advice to help address some of the more common questions that home care employers currently face. Developments related to the COVID-19 pandemic are evolving on a daily basis and, as such, the advice provided is subject to change. We will continue to update these FAQs as more information becomes available. Please note the questions and answers on this FAQ are current as of the "Last Updated" date located at the top of this document. Toolkit subscribers will automatically receive the most recent version of the FAQs within their Toolkit, as updates are made available. If you are not a Toolkit Subscriber, we will distribute the updated version of the FAQ to your company's COVID-19 Policy Package Main Contact periodically via email. Home care employers are also encouraged to consult relevant FAQs put forth by the [Centers for Disease Control](#) (CDC) and the [Equal Employment Opportunity Commission](#) (EEOC). Please keep in mind that different or additional facts can impact how the situation should be handled. For information specific to your business needs, please contact your Littler attorney.

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## Overall:

**Q: What are the essential documents an employer in the home care industry should have to respond to the COVID-19 pandemic?**

For more information on obtaining the COVID-19 Policy Package, please contact Melissa Mann at [mmann@littler.com](mailto:mmann@littler.com).

A: At a minimum, home care agencies should use the following documents:

- **Notice to Employees** – Tells employees what you will expect of them regarding the COVID-19 Plan (such as that you will require them to certify each time they go into a home that they do not have symptoms, etc.).
- **Notice to Clients Regarding the COVID-19 Plan** – Tells clients what to expect regarding the COVID-19 Plan (such as that you won't care for someone who tests positive for COVID-19 and that you will require caregivers to certify each time they go into a home that they do not have symptoms, etc.).
- **Employee Certification of Lack of Exposure** – Creates a record showing that your caregivers do not have symptoms and have not been to "hot spots." This may help you defend an allegation that a client contracted COVID-19 from your caregiver.
- **Client Certification of Lack of Exposure** - Creates a record showing that your clients do not have symptoms and have not been to "hot spots." This will help you determine how (if at all) to staff a case and keep your caregivers safe.
- **Visitor Declaration Form** – This will help you determine if someone coming to your office should not be allowed in.
- **Communicable Disease Policy** – Addresses policies and procedures for your agency in dealing with issues arising from

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communicable diseases like COVID-19. Some states require such policies by regulation, therefore, you may not need this policy if you have something like it already in place.

- **Telework Program Policy** – Even if you don't need it yet in your area, a telework policy is a good thing to have. It doesn't mean that all of your office employees get to work from home. Rather, it explains when they might and the criteria used to determine if that is an option for them.
- **Fitness for Duty Form** – This is a good document that will be useful even outside the COVID-19 application. You complete the first page and the employee's healthcare provider completes the rest. When completed, you can rely upon it to allow your employee to return to work. Please note that under the current circumstances, the caregiver may not be able to get his or her provider to complete it. In that case, rely on your local or state health department guidelines to determine when the caregiver can return to work.
- **Notice Regarding Confirmed Communicable Disease** – This is a form you can provide your employees and clients when/if an employee is confirmed to have been infected with COVID-19.
- **Arbitration Agreement** – An arbitration agreement ensures that individual claims are handled individually and not on a class action basis. They also provide both the employer and employee with a faster, more certain resolution to a given claim. Template arbitration agreements are available on the Home Care Toolkit under Resources, then Policy and Document Library.
- **A FFCRA Policy** – The FFCRA likely does not apply to many of your caregivers, but that doesn't mean you shouldn't offer it in the right circumstances. Having the proper form in place will help you explain to your employees (caregiver and office staff alike) the situations where you will offer this paid leave (which has beneficial tax consequences).
- **FFCRA Forms** – To help your compliance with the FFCRA and make sure you are in the best situation to claim a tax credit, you should use forms that have been drafted by knowledgeable counsel.

An optional document you might want to use is the Client Waiver. Because community-wide transmission of COVID-19 is occurring, anyone letting someone into their home may be putting themselves at risk for contracting the disease. But many of your clients have retained your services because they cannot live without them. This form memorializes that the clients are accepting some risk and agreeing to retain your services nonetheless. It also purports to waive their right to sue you if they contract COVID-19. We cannot guarantee that this waiver of liability will be enforceable in every case and this waiver cannot be used to alleviate an agency's responsibility to take necessary precautions to protect their clients and patients. And you may not want to use this form at all as it may unnecessarily heighten the hysteria surrounding the outbreak. However, it is an optional additional measure that some agencies may elect.

## Client/Patient

**Q: Should a non-medical home care agency care for a person who is symptomatic and has tested positive for COVID-19, is asymptomatic but quarantined or a person under investigation for having contracted COVID-19?**

A: The answer to this question will depend on several legal and business factors. First, you should look to your existing policies, such as a communicable disease policy to see if your policy or governing board has already answered this question. You should also look to any regulations that govern your agency to see if this issue is addressed. If there is no prohibition, you should then determine whether you have sufficient personal protective equipment (PPE) for a caregiver to treat the client. You should also determine whether the caregiver has the proper training to use the PPE correctly. You should also examine your workers' compensation policy to determine if sending a caregiver to care for a client with a respiratory communicable disease would be excluded from coverage if the caregiver were to contract COVID-19. Finally, you should determine whether any of your caregivers would be willing to care for such a client.

If, after running this gauntlet, you think that you would be able to care competently for such a patient, you should also consider whether you would assign the caregiver to care for any other non-COVID-19 clients, which is not recommended. For clients who are diagnosed with COVID-19, if the proper PPE is not used correctly, or the caregiver comes into direct contact with

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infectious secretions or excretions of the client, then the caregiver would have to be quarantined for 14 days following the last contact with the client (or until the caregiver receives a fitness for duty release). Note, the caregiver's quarantine would not be necessary if the client was just under quarantine or has a negative COVID-19 test after becoming symptomatic. And if the caregiver tests positive for COVID-19, then any other client the caregiver cared for also would have to be quarantined for 14 days following the last contact with the caregiver. Many of our non-medical home care agency clients are electing to opt-out of caring for COVID-19 positive clients and referring these clients to home health agencies due to the concern of inadequate training of many non-medical caregivers in treating clients with communicable diseases.

**Q: Can we have a waiver of liability form related to infectious disease outbreak (COVID-19) signed as part of providing services to in-home care clients?**

A: Yes, a template client waiver form is available in the Home Care Industry COVID-19 Response Package. Please note that it is unclear whether such a waiver will be enforceable in every jurisdiction every time. You should consult counsel if you have questions. It is unlikely that this waiver will exempt an agency from negligent or unlawful conduct that results in the unnecessary risk to the client/patient.

**Q: What should we do if someone in a caregiver's household is diagnosed with COVID-19? Should we notify the client?**

A: The caregiver should not be allowed to return to work for 14 days following the diagnosis of the person in the caregiver's home (assuming the caregiver can isolate away from the diagnosed person). Requirements to notify are state-specific. You should check your state and local health departments for more information. We are not aware of any states where an agency would be required to notify the client that the caregiver had been exposed to COVID-19 and is now under quarantine. Indeed, the CDC guidance available [here](#), [here](#) and [here](#) suggests the client is not at a materially increased risk if the caregiver was asymptomatic while caring for the client. But the client will wonder why the caregiver isn't working, and you may have a perception of transparency issue if the client later learns that the caregiver had been exposed to COVID-19.

**Q: What PPE should caregiver wear for asymptomatic clients? [NEW]**

A: If you have no information about the client being infected with COVID-19, there is no known hazard in treating an asymptomatic client. Accordingly, there is no legal requirement for the caregiver to wear any certain PPE. However, the CDC recently issued guidance that everyone in a public area where social distancing may not be maintained should wear a face mask. Based on this guidance, caregivers should wear at least a loose fitting face mask when within six feet of a client. Good practices may also dictate that a caregiver wear gloves, gown, eye protection and practice good hygiene when caring for a client.

**Q: Should all caregivers and clients wear a face mask? [NEW]**

A: CDC recently issued guidance that everyone in a public area where social distancing may not be maintained should wear a face mask. Based on this guidance, caregivers and clients should wear at least a loose fitting face mask when they are within six feet of each other as source control that prevents any fluid coming from either person's nose or mouth from reaching the other person. Moreover, caregivers in long-term care facilities are recommended to wear PPE (gown, gloves, eye protection, N95 respirator or, if not available, a face mask) for the care of all residents, regardless of presence of symptoms.

**Q: Can we use homemade face masks? [NEW]**

A: Certain materials filter better than others and the fit of a mask determines how protective it is. Any face covering is better than nothing, but a medical grade or at least proper dust mask is likely to be superior to using a bandana or other homemade face mask.

**Q: What PPE should a caregiver wear for a symptomatic or infected client? [NEW]**

A: Before caring for a symptomatic or infected client, please make sure you have considered the guidance in the first answer provided in this section. CDC recommends that anyone treating a symptomatic or infected person protect themselves from contracting the virus by wearing a tight-fitting respirator mask such as an N95 or one offering the same or better protection, along with gloves, gown and eye protection. Note: an employer must have a respiratory program pursuant to OSHA's

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respiratory standard at 29 CFR 1910.134 to **require** an employee to wear an N95, which requires a written respiratory program and that each employee who will wear the respirator pass a medical evaluation to ensure wearing the mask does not pose a hazard, be properly fit tested to ensure the employee has a proper mask that will prevent the virus from entering around the mask, and training.

OSHA's guidance does not permit surgical masks be used in lieu of required respiratory protection. Surgical masks are not considered respirators by OSHA and, as such, are not covered by 29 CFR 1910.134. They are fluid resistant, disposable, and loose-fitting protection that create a physical barrier between the mouth and nose of the wearer and potential contaminants in the immediate environment. They are commonly used in health care settings for the protection of the patient and they are also often used to prevent splashes from contacting the face of the wearer. However, surgical masks do not seal tightly to the wearer's face, nor do they provide a reliable level of protection from inhaling smaller airborne particles.

**Q: Can we require our caregivers to wear a mask or a respirator? [NEW]**

A: You can require your employee to wear a loose fitting face mask as there is no legal requirements related to wearing that type of mask. OSHA does not consider surgical masks to be a respirator. On the other hand, you may not require an employee to wear a tight fitting respirator mask like an N95 without having a written respiratory program that complies with OSHA's respiratory standard. 29 CFR 1910.134.

**Q: Can an employee voluntarily choose to wear an N95 or similar respirator? [NEW]**

A: Yes, if you follow two requirements. It is possible to provide N95 or similar respirators to employees or allow them to wear their own only if you make sure that wearing the mask is safe for that particular employee, and you provide them a copy of a one-page document, Appendix D of the OSHA standard, which you can find [here](#). The OSHA standard that permits this is 29 CFR 1910.134(c)(2).

**Q: How do I ensure an employee can safely wear an N95 or similar tight-fitting respirator? [NEW]**

A: The employee should complete the medical evaluation that is part of the OSHA respiratory standard, which you can find [here](#), as the best way to ensure the employee can wear the respirator safely. At a minimum, the employee would need to confirm that s/he has none of the underlying conditions or problems identified in questions 2 through 9 of the form, and be told that if s/he experiences any problem breathing while wearing the mask that it should be removed until a medical evaluation can be completed, which can be done through on-line services with most follow-up consults being done by phone. A licensed nurse employed by you may also be competent to handle the evaluation and certify that the worker can safely wear the mask.

**Q: Why does an employee need a medical evaluation, fit testing and training to wear an N95 respirator? [NEW]**

A: The medical evaluation is to ensure the employee does not have a condition that may result in harm to the employee by wearing a respirator. Whereas, the fit test and training are required to ensure that the respirator fully protect the employee from the exterior hazard (*i.e.* COVID-19). The OSHA standard requires employers to provide employees more than one type or brand of respirator as they all fit differently and no one mask will fit all your employees, which means to ensure a proper seal between employee and mask there must be a variety of respirators for the employee to try. Given difficulty in sourcing respirators, an employer can provide employees what the employer has to offer and determine if there is a proper fit understanding that if there is only one type of respirator offered there will be employees who cannot use it as it will not fit properly.

**Q: Isn't a poor fitting N95 better than a loose fitting mask? [NEW]**

A: Littler asked OSHA to consider this and allow less stringent requirements for the fit testing. To date OSHA has chosen not to lighten the restriction.

**Q: Can a face mask be used instead of an N95 or similar respirator if the employee is not authorized to wear a respirator or respirators are not available? [NEW]**

A: Not without exposing your employee and your business to some risk for which you may be found liable. Respirators like an N95 or better are the required standard of care to protect employees. The [CDC notes](#) that "while respirators confer a higher level of protection than face masks, and are recommended when caring for patients with COVID-19, face masks still confer

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some level of protection.” The CDC also [notes](#) that caregivers “who enter the room of a patient with known or suspected COVID-19 should adhere to Standard Precautions and use a respirator or face mask, gown, gloves, and eye protection. When available, respirators (instead of face masks) are preferred.” As of March 10, 2020, the CDC [reported](#) that “based on local and regional situational analysis of PPE supplies, face masks are an acceptable alternative when the supply chain of respirators cannot meet the demand” along with eye protection, gown and gloves. The CDC places the risk of transmission as “Low” for a health care provider who uses a loose fitting face mask, instead of an N95 or similar respirator, with a face shield, gown and gloves. Exposures with this level of PPE does not require any sort of self-quarantine or other action by the caregiver. Nevertheless, [CDC says](#) there is a “low” risk as opposed to no risk when using an N95 type respirator.

On April 3, 2020, [OSHA reconfirmed](#) that employers are required to comply with its respiratory standard requiring a written respiratory program, ensure employees have medical evaluations before using a respirator, be fit tested and trained. However, when an employer has not fully complied with the standard due to a lack of availability of respirators, the guidance directs OSHA investigators to consider all other measures an employer has done to try and comply with OSHA’s respiratory standard in mitigation of a citation. Those other measures would include using a face mask with face shield, gloves, gown, and having policies that keep a caregiver six feet away except when absolutely necessary and, then, limiting the time of each exposure (*i.e.* when a caregiver has to be within six feet). Where an employer does not take all feasible measures, OSHA reiterated that it will issue serious citations for violations of its respiratory standard that continues to require N95 or better respirators be used in caring for symptomatic or infected clients.

## **Q: Is any N95 acceptable? [NEW]**

A: There are many counterfeit masks on the market. The only acceptable N95 is one that is approved by the National Institute for Occupational Safety and Health (NIOSH). A manufacturer can be validated [here](#). Some NIOSH N95 masks are also FDA approved, but that is only required during surgery or where aspiration will occur. KN95 masks are made in China and are not NIOSH approved. Masks also have expiration dates, but you are permitted to use expired masks as described [here](#). Other types of respirators can be used instead of an N95 if they can be obtained such as NIOSH-approved, non-disposable, elastomeric respirators or powered, air-purifying respirators (PAPRs) and other filtering face piece respirators such as N99, N100, R95, R99, R100, P95, P99, and P100.

## **Q: Can we care for symptomatic or infected clients without having a full respiratory program that complies with OSHA’s burdensome requirements? [NEW]**

A: As described above, there remains a risk of exposure that CDC says is low. And OSHA may use discretion to not cite an employer if it has done everything it can to comply with the standard, but has not fully complied. So, to minimize risk for an employer who chooses to have an employee care for a symptomatic or COVID-19 infected client, the employer should, at a minimum, require a face mask for both caregiver and client when they are within six feet of each other, in addition to requiring caregiver to use a face shield, gloves, and possibly additional eye protection. Policies must also be established to minimize contact between caregiver and client and ensure that they can remain six feet apart except where absolutely necessary to be in close contact (within six feet), and to institute procedures that will allow tasks that require close contact to be performed as quickly as possible to minimize the close contact. There must also be strict guidelines to ensure enhanced hygiene including frequent hand washing and sanitizing, proper sneeze and cough etiquette, etc. Note, certain anti-retaliation provisions protect caregivers from adverse action because they refuse or otherwise complain about caring for a symptomatic or infected clients without an N95 or equivalent respirator.

## **Q: What if a caregiver takes a client to a health care facility and a client is diagnosed with COVID-19? [NEW]**

A: If a client was symptomatic then caregiver should have PPE sufficient to handle the infected client. It would be extremely unusual for someone to be able to get a test, and get the results immediately, especially if not symptomatic. But, if that happened, the agency should already have decided whether to treat symptomatic and infected clients and what PPE will be used for doing so. If an agency has decided not to treat such clients, then the agency should arrange for the client to be admitted or transported and cared for by an appropriate health care provider or family members who are not required to use the same level of PPE as is required for an employee.

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**Q: Can a symptomatic or infected client remain in a group home setting? [NEW]**

A: The CDC provides Interim Guidance for Implementing Home Care for People Not Requiring Hospitalization [here](#). In this guidance, the CDC says that people with confirmed or suspected COVID-19 infection, including persons under investigation, are eligible for home care if the residential setting is appropriate. This guidance covers patients evaluated in an outpatient setting who do not require hospitalization (i.e., patients who are medically stable and can receive care at home) or patients who are discharged home following a hospitalization with confirmed COVID-19 infection. In general, the CDC says, people should adhere to home isolation until the risk of secondary transmission is thought to be low. A key consideration the CDC recommends a healthcare professional consider when assessing the viability of home care is whether the patient can recover in a separate bedroom without sharing immediate space with others. Additionally, the patient and other household members should have access to appropriate, recommended personal protective equipment (at a minimum, gloves and face mask) and are capable of adhering to precautions recommended as part of home care or isolation (e.g., respiratory hygiene and cough etiquette, hand hygiene). Finally, home care is not recommended where there are household members who may be at increased risk of complications from COVID-19 infection (e.g., people >65 years old, young children, pregnant women, people who are immunocompromised or who have chronic heart, lung, or kidney conditions).

**Q: What should an acute care facility include in its COVID-19 policy for healthcare workers who work for more than one facility? For context, a hospital will not generally send every healthcare worker home who is called on to care for a COVID-19 patient. Would / Should they allow staff who cared for such a patient at their other job to come to work?**

A: The CDC guidance available [here](#) should help you evaluate whether this person poses a significant risk of exposing your patients to communicable diseases, including COVID-19. Many state health departments also have a tool to assist with risk management, monitoring and work restriction decisions for healthcare personnel with potential exposure to COVID-19 in the healthcare setting. You also may ask the employee if he or she is experiencing any of the symptoms of COVID-19 (fever above 100.4°F, cough or shortness of breath), and if the employee has been in close contact (within six feet for a prolonged period) of anyone diagnosed with the /COVID-19 or another communicable disease, or had unprotected direct contact with infectious secretions or excretions of the patient (e.g., being coughed on, touching used tissues with a bare hand) in the past 14 days without appropriate protection.

## Privacy/HIPAA

**Q: If one of our employees is quarantined, what information can we share with our employees? Who can we share it with?**

A: If an employee is confirmed to have COVID-19, employers should inform fellow employees of their possible exposure to COVID-19 in the workplace but maintain confidentiality as required by the Americans with Disabilities Act (ADA). Employees exposed to a co-worker with confirmed COVID-19 should refer to [this CDC guidance](#) for how to conduct a risk assessment of their potential exposure.

**Q: What privacy concerns do we need to be aware of when we are asking for health information of our employees in order to evaluate whether they need to be quarantined?**

A: Employers may ask employees if they are experiencing COVID-19 symptoms such as fever, sore throat, cough, and shortness of breath. Federal or state law may require the employer to handle the employee's response as a confidential medical record. To help mitigate this risk, employers should maintain the information in a separate, confidential medical file and limit access to those with a business need to know. A template Employee Certification Regarding Lack of Exposure is available on the Home Care Industry COVID-19 Response Package. Please reference the Employee Certification Regarding Lack of Exposure document that is part of your COVID-19 Policy Package.

**Q: Can a doctor provide the names of workers with COVID-19 to the employer without the employee's consent?**

A: In all likelihood, yes, HIPAA would allow a doctor to disclose a COVID-19 diagnosis to an employer because the disease is a pandemic and communicable. But even if that were to happen, an employer would need to keep this diagnosis confidential unless the employee authorizes disclosure due to FMLA, ADA and/or state law confidentiality obligations. For more information on what to do if an employer learns that an employee has been diagnosed with COVID-19, see the answer above on this topic.

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**Q: Does HIPAA protect information provided to the employer by the employee's doctor to support a leave claim?**

A: No, HIPAA is not the source of the employer's confidentiality requirement. Instead, the FMLA, ADA and/or state law have their own confidentiality provisions. That confidentiality requirement would apply to protect the information.

**Q: Can an employer disclose to its clients where the company's employees have traveled or where they plan to travel?**

A: Yes.

**Q: Are there any privacy issues if the employer singles out a sick employee and sends the employee home? Is the employer somehow disclosing Personally Identifiable Information about a medical condition (since other employees may notice) when they send the employee home?**

A: Merely sending an employee home does not trigger any privacy issues. But the employer should instruct employees to maintain the confidentiality of health information regarding any such employee.

**Q: May an employer require new entering employees to have a post-offer medical examination to determine their general health status?**

A: Yes, if all entering employees in the same job category are required to undergo the medical examination and if the information obtained regarding the medical condition or history of the applicant is collected and maintained on separate forms and in separate medical files and is treated as a confidential medical record.

## FFCRA [NEW]

**Q: When does an employer count its workforce for purposes of FFCRA coverage?**

A: At the time the leave is taken.

**Q: Which employees count towards the 500-employee threshold for FFCRA paid leave requirements?**

- A:
- (1) Full and part-time employees within the U.S. and U.S. territories or possessions;
  - (2) Employees on leave;
  - (3) Temporary employees jointly employed by the company and another company (regardless of whose payroll the employee is on); and
  - (4) Day laborers supplied by a temporary agency.

The law uses the FLSA "employee" definition. Properly classified independent contractors are excluded from this count.

**Q: When does the small business exception apply to FFCRA leave requirements?**

A: It only applies to small businesses with fewer than 50 employees and only for leave related to school/place of care closures or child care provider unavailability for COVID-19 related reasons when providing leave would jeopardize the viability of the small business as a going concern. An authorized officer of the business must determine that:

- (1) The provision of paid leave would result in the small business's expenses and financial obligations exceeding available business revenues and cause the small business to cease operating at a minimal capacity;
- (2) The absence of the employee or employees requesting paid leave would entail a substantial risk to the financial health or operational capabilities of the small business because of their specialized skills, knowledge of the business, or responsibilities; or
- (3) There are not sufficient workers who are able, willing, and qualified, and who will be available at the time and place needed, to perform the labor or services provided by the employee or employees requesting paid leave, and these labor or services are needed for the small business to operate at a minimal capacity.

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**Q: How do I take advantage of the small business (less than 50 employees) exemption?**

A: Document why your business meets the criteria, retain this documentation for your file, but do not submit materials to the DOL when seeking exemption.

**Q: How do you define COVID-19 related sick pay?**

A: Under the FFCRA, an employee qualifies for paid sick time if the employee is unable to work (or to telework) due to a need for leave because the employee:

- (1) is subject to a Federal, State, or local quarantine or isolation order related to COVID-19;
- (2) has been advised by a health care provider to self-quarantine related to COVID-19;
- (3) is experiencing COVID-19 symptoms and is seeking a medical diagnosis;
- (4) is caring for an individual subject to an order described in (1) or self-quarantine as described in (2);
- (5) is caring for a child whose school or place of care is closed (or child care provider is unavailable) for reasons related to COVID-19; or
- (6) is experiencing any other substantially-similar condition specified by the Secretary of Health and Human Services, in consultation with the Secretaries of Labor and Treasury.

**Q: What if an employee is showing all the symptoms of COVID-19 but the health department will not administer a test? Does that employee still qualify for sick leave?**

A: Yes, as long as the employee is seeking a medical diagnosis.

**Q: Can an employee who is experiencing COVID-19 symptoms decide to self-quarantine and qualify for paid sick leave?**

A: An employee who unilaterally decides to self-quarantine is not eligible for paid sick leave. Paid sick leave is only available when an employee seeks a medical diagnosis or if a health care provider otherwise advises the employee to self-quarantine for COVID-19 related reasons. In addition, the employee must not be able to work or telework during the self-quarantine.

**Q: Can an employee take paid sick leave to care for any individual subject to a quarantine or isolation order or who has been advised to self-quarantine?**

A: No. Paid sick leave may only be taken in conjunction with caring for (1) an immediate family member; (2) someone who regularly resides in the employee's home; or (3) where the employee's relationship to an individual creates an expectation that the employee will care for the individual and that individual depends on the employee for care during the quarantine or self-quarantine period. An employee cannot take paid sick leave to care for someone with whom he or she has no relationship or who does not depend on the employee's care during his or her quarantine or self-quarantine.

**Q: Who qualifies as a "child care provider"?**

A: A child care provider is someone who cares for an employee's child. This includes individuals paid to provide child care (e.g., babysitters) or individuals who provide child care at no cost and without a license on a regular basis (e.g., grandparents, aunts/uncles, or neighbors).

**Q: If a child's school or place of care has moved to online instruction or another model in which children are expected or required to complete assignments at home, is it "closed" for purposes of qualifying for FFCRA paid leave?**

A: Yes, if the physical location where the child receives instruction or care is closed.

**Q: Has the U.S. Department of Health and Human Services identified any "substantially similar condition" that would qualify for FFCRA paid sick leave?**

A: No. If such a condition is identified, the DOL will issue guidance on when paid sick leave may be taken on that basis.

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**Q: Can paid sick leave be taken for two weeks for one reason and two weeks for another reason?**

A: No, the total number of paid sick leave is capped at 80 hours (full-time) or the average of hours worked for a two-week period (part-time) for any combination of qualifying reasons.

**Q: How do paid sick leave and paid expanded FMLA leave interact where the employee is home with a child because of a school/place of care closure or unavailability of a child care provider?**

A: An employee is eligible for both types of leave, but only to a maximum of 12 weeks.

**Q: Can I deny paid sick leave if I gave the employee leave for one of the qualifying reasons prior to April 1, 2020?**

A: No. The FCCRA imposes a new leave requirement effective April 1, 2020.

**Q: How do I count hours worked by a part-time employee or PRN caregiver for purposes of paid sick leave or paid expanded FMLA leave?**

- A:
- (1) Use normally scheduled hours;
  - (2) If normal hours scheduled is unknown or the employee's hours vary, use a six-month average;
  - (3) If that average cannot be calculated, use the number of hours that you and employee agreed that the employee would work upon hiring;
  - (4) If no such agreement, use average hours per day employee was scheduled over the entire term of employment.

**Q: How do I calculate hours worked by employees with varying schedules (like my caregivers) for purposes of paid sick leave or paid expanded FMLA leave?**

A: You use the same method as for part-time employees.

**Q: Do overtime hours have to be included when calculating paid leave due to employees?**

A: Yes. For paid expanded FMLA leave, you must include hours that the employee would normally have been scheduled for, even if it is more than 40 hours per week. For paid sick leave, there is a cap of 80 hours over a two-week period. Thus, if an employee regularly works 50 hours a week, you would provide 50 hours of sick pay in week one and 30 hours of sick pay in week two.

**Q: Do I have to pay overtime premiums for paid leave if it exceeds 40 hours?**

A: No.

**Q: How is the regular rate calculated for the FCCRA?**

A: The average of the regular rate over a period of up to six months prior to the date on which leave is taken. If the employee has worked less than six months, use the average of the regular rate for each week worked.

**Q: Is all leave under the FMLA now paid leave?**

A: No. The only paid FMLA leave is expanded FMLA leave related to children with school/place of care closures or child care provider unavailability.

**Q: How is the "at least 30 calendar days" standard evaluated for purposes of qualifying for paid expanded FMLA leave?**

A: An employee is considered employed for 30 calendar days if he or she was on the company's payroll for the 30 calendar days immediately prior to the day the leave would begin. Any days previously worked as a temporary employee may count towards the 30-day eligibility period.

**Q: Can an employee take paid FCCRA leave if the employee is receiving workers' compensation or temporary disability benefits through an employer or state-provided plan?**

A: No, unless the employee is able to return to light duty before taking leave and a qualifying reason prevents the employee from working (or teleworking).

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**Q: Can an employee take paid FFCRA leave if the employee is on an employer-approved leave of absence?**

A: If the leave of absence is voluntary, the employee may end the leave and begin taking paid FFCRA leave if a qualifying reason prevents the employee from working (or teleworking). If the leave of absence is mandatory, then the employee may not take paid FFCRA leave because the reason for being unable to work is the mandatory leave of absence, not a qualifying reason. Once the mandatory leave of absence ends, the employee then become eligibles for FFCRA paid leave benefits.

**Q: Can we force an employee to take sick time if they are showing symptoms of COVID-19? Do we have to pay for the testing for the caregiver if we are mandating they take time off?**

A: An employer can send an employee home if they are showing symptoms of COVID-19. While the employer can “encourage” an employee to voluntarily use any available sick leave, an employer generally speaking cannot mandate such use. See, e.g., Cal. Labor Code section 246 (k) (“An employee may determine how much paid sick leave he or she needs to use”). Thus, the employer could certainly advise employees regarding their available sick leave and remind them that it provides paid time off that could be applied to their circumstances, but it cannot force them to use it.

An employer also can “encourage” employees to be evaluated by their doctors, but we generally do not recommend an employer “force” an employee who is sick to go to the doctor. However, it is permissible under federal and California law to require a medical examination of a current employee when it is: (1) job related and consistent with business necessity; or (2) there is a reasonable belief that the employee may pose a direct threat. Note, an employee likely would not be deemed to pose a “direct threat” due to COVID-19, unless the employee is known to have contracted the virus, has traveled to a high risk area within the last 14 days, has come into close contact with someone known or likely to have the virus in the last 14 days, or is exhibiting symptoms that may be associated with the virus (fever, cough and/or shortness of breath).

If an employer does require an employee to see a doctor for a fitness for duty exam or to obtain a release to return to work, the examination should be narrowly tailored and based on an objectively reasonable assessment that the employee would otherwise present a direct threat to a vulnerable patient population. In addition, the employer would be obligated to pay for the examination if it sent the employee to a health care provider of its choosing choice. However, if the employee voluntarily goes to the doctor or goes to a doctor of the employee’s own choosing, the employee would be responsible for paying for the visit.

**Q: What documents do employees need to give me to get paid sick leave or expanded family and medical leave?**

A: The FFCRA does not specify what documents, if any, an employer may request from an employee seeking leave. But the DOL has stated employees must provide to their employer documentation in support of paid sick leave requests as specified in applicable IRS forms, instructions, and information. IRS guidance, however, does not provide details as to what documentation is appropriate and, instead, focuses on information needed to support paid sick leave.

Per DOL guidance, employers may also require employees to provide additional documentation in support of expanded family and medical leave taken to care for the employee’s child whose school or place of care is closed, or child care provider is unavailable, due to COVID-19-related reasons. For example, this may include a notice of closure or unavailability from an employee’s child’s school, place of care, or child care provider, including a notice that may have been posted on a government, school, or day care website, published in a newspaper, or emailed to the employee or official of the school, place of care, or child care provider. The employer must retain this notice or documentation in support of expanded family and medical leave, including while the employee may be taking unpaid leave that runs concurrently with paid sick leave if taken for the same reason.

Please also note that all existing certification requirements under the FMLA remain in effect if the employee is taking leave for one of the existing qualifying reasons under the FMLA. For example, if the employee is taking leave beyond the two weeks of emergency paid sick leave because the employee’s medical condition for COVID-19-related reasons rises to the level of a serious health condition, the employee must continue to [provide medical certifications](#) under the FMLA if required by the employer.

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Neither the IRS nor the DOL temporary rules specifically address what documentation is appropriate to support paid sick leave and, instead, only focus on specific information needed from employees. As a result, we anticipate further guidance and clarification on documentation issues.

**Note:** Sample forms are available as part of the Home Care Industry COVID-19 Response Package. You may customize these forms yourself or retain a law firm, such as Littler, to do so at an hourly rate.

## **Q: What records must I keep when an employee takes FFCRA leave?**

A: If you intend to claim a tax credit under the FFCRA, you should retain appropriate documentation and consult IRS forms, applications, and information for the procedures to follow to claim the tax credit. The DOL has advised that you are not required to provide leave if materials sufficient to support the applicable tax credit have not been provided to you. If care of a child due to school/place of care closure or child care provider unavailability is claimed by an employee, the DOL provides that you may request any additional documentation, such as a posted or published notice of closure or an email from a relevant employee or official of the school, place of care, or child care provider. Neither the IRS nor the DOL temporary rules specifically address what documentation is appropriate to support paid sick leave and, instead, only focus on specific information needed from employees. As a result, we anticipate further guidance and clarification on documentation issues.

**Note:** Sample forms are available as part of the Home Care Industry COVID-19 Response Package. You may customize these forms yourself or retain a law firm, such as Littler, to do so at an hourly rate.

## **Q: When can an employee telework?**

A: Only when the employer permits or allows it.

## **Q: Do I have to pay a teleworker from their first activity until their last activity?**

A: Not under federal law, but you should consult your state's laws (particularly in California) to determine if and how your state's law differs on this issue. Under federal law, you are required to pay a teleworker for all hours worked. Such employees must record all time worked if non-exempt. You are not required to pay for unreported hours unless you knew or should have known about such work. If an employee works from 7-9 a.m., 12:30-3 p.m., and 7-9 p.m. on a single day, you must pay only for 6.5 hours.

## **Q: What does it mean to be unable to work or telework for COVID-19 related reasons?**

A: The employer has work and one of the qualifying reasons prevent the employee from being able to perform the work under normal circumstances at the normal worksite or by teleworking. If the employer and employee agree to work the normal hours outside the normal schedule, the employee is able to work unless a qualifying reason prevents the employee from working that schedule.

## **Q: May FCCRA leave be taken intermittently while teleworking?**

A: Yes, if the employer allows it and the employee is unable to telework his or her normal schedule due to a qualifying reason. The leave may be taken in any increment provided that the employer and employee agree.

## **Q: May FCCRA leave be taken intermittently at an employee's usual worksite?**

A: Only if the qualifying reason is school/place of care closures or child care provider unavailability and the employer agrees.

## **Q: May FCCRA paid leave be taken if the employer closes the worksite (and there is no work for the employee)?**

A: According to DOL guidance, no. Employees do not receive or continue to receive FFCRA paid leave if the work site closes, whether (1) the closure occurs before or after April 1; (2) an employee is on leave when the closure occurs; (3) the employer furloughs an employee; or (4) the closure is temporary and the employer says it will reopen in the future. It does not matter whether the worksite closes for lack of business or pursuant to a federal, state, or local directive. The employee may be eligible for unemployment benefits.

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**Q: Do I have to give FFCRA paid sick leave if there is a “shelter-in-place or “stay-at-home” order issued by a Federal, State, or local authority that causes the employee to be unable to work (or to telework)?**

A: Under these circumstances, the employee may qualify for paid sick leave if the employer has work for the employee to do. However if the employer does not have work for the employee to do as a result of the order, the DOL has advised the employee is not entitled to paid sick leave.

**Q: If I reduce an employee’s scheduled hours, may the employee take FCCRA paid leave for the hours no longer scheduled to be worked?**

A: No, because the employee is not prevented from working those hours by a qualifying reason, even if the reduction is related to COVID-19. The employee, however, may be entitled to unemployment benefits.

**Q: May an employee collect unemployment insurance benefits for time in which the employee receives FFCRA paid sick leave or paid expanded family leave?**

A: No. However, depending on State eligibility rules, partial unemployment benefits may be available where a worker’s hours or pay has been reduced.

**Q: Do I have to continue health coverage while an employee is FFCRA paid sick leave or paid expanded FMLA leave?**

A: Yes, if the employer provides group health coverage and the employee has elected coverage, the employer must continue group coverage (including family coverage) on the same terms as if the employee had continued to work. Employees must generally continue making normal contributions to the cost of their health coverage.

**Q: Can an employee use preexisting leave and FFCRA paid sick leave or paid expanded FMLA leave concurrently for the same hours?**

A: No. Employees must choose one type of leave unless the employer agrees to allow the employee to supplement the amount received under FFCRA paid leave up to the employee’s normal earnings with preexisting leave. For example, where FFCRA paid leave provides two-thirds of an employee’s normal earnings, the employer may agree to allow the employee to use preexisting employer-provided paid leave to get the additional one-third of normal earnings.

**Q: Can I require an employee to use preexisting paid leave benefits to supplement or adjust the pay mandated under the FFCRA?**

A: No, only the employee may decide to use preexisting paid leave benefits to supplement the amount the employee receives under FFCRA.

**Q: Can I pay employees more than they are entitled under the FFCRA?**

A: Yes, but you cannot claim and will not receive tax credit for the amount in excess of the statutory limit.

**Q: If state law required 40 hours prior to COVID-19, then when you follow FFCRA for 80 hours of sick pay, do you give employees a total of 120 hours or 80 hours sick pay?**

A: In this scenario, you would pay the 80 hours of FFCRA sick pay and an additional 40 hours of state sick pay. One does not supersede the other. Also, you would only be entitled to the tax credit for the 80 hours of FFCRA sick pay.

**Q: What are the statutory dollar limits on FFCRA paid sick leave and paid expanded FMLA leave?**

A: For paid sick leave related to (1) quarantine or isolation order; (2) self-quarantine on advice of a health care provider; or (3) COVID-19 symptoms for which a medical diagnosis is being sought, the cap is \$511 per day and \$5,110 in aggregate over a two-week period. For related to care of an individual subject to reasons (1) or (2) or the experiencing of “any other substantially-similar condition” (a catch-all provision), the cap is \$200 per day and \$2,000 in aggregate over a two-week period. For paid sick leave or expanded FMLA leave related to care of a child due to school/place of care closure or child care unavailability, the cap is \$200 per day and \$12,000 in aggregate over a 12-week period.

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**Q: May an employee take paid FMLA leave to care for a child other than the employee's child?**

A: Expanded paid FMLA leave is only available to care for an employee's own "son or daughter" (see below for definition).

**Q: Who is a son or daughter for purposes of the FFCRA?**

A: An employee's own child (biological, adopted, or foster child), stepchild, legal ward, or child for whom the employee is standing in loco parentis (*i.e.*, day-to-day responsibilities to care for or financially support). This includes (as defined in the FMLA) adult sons or daughters (18 years or older), who (1) have a mental or physical disability; and (2) are incapable of self-care because of that disability.

**Q: Is there an employee right to return to work following FCCRA leave?**

A: Generally, yes. Employers must provide the same (or a nearly equivalent) job to an employee who returns to work following leave. Employees are not protected from employment actions, such as layoffs, that would have affected the employees regardless of whether they took leave.

The employer may also refuse to return an employee to work in the same position if:

- (1) he or she is a highly compensated "key employee" as defined in the FMLA; or
- (2) the employer has less than 25 employees and the employee took leave due to school/child care closure or child care provider unavailability

and four specific hardship conditions all exist. Those conditions include:

- (1) the position no longer exists due to economic or operating conditions that affect employment and due to COVID-19 related reasons during the period of leave;
- (2) the employer made reasonable efforts to restore the employee to the same or equivalent position;
- (3) the employer makes reasonable efforts to contact the employee if an equivalent position becomes available; and
- (4) the employer continues to make reasonable efforts to contact the employee for one year beginning either on the date of the leave related to COVID-19 reasons concludes or the date 12 weeks after the employee's leave began, whichever is earlier.

**Q: Does an employer have to provide the full amount of FFCRA paid expanded FMLA leave if the employee has already taken unpaid FMLA leave within the relevant 12-month period?**

A: No, an employee is only entitled to take a total of 12 weeks for FMLA or FFCRA expanded FMLA reasons in the current 12-month period.

**Q: Does FFCRA expanded paid leave count against future unpaid FMLA leave requests?**

A: Yes, an employee may take only a total of 12 weeks for FMLA or FFCRA expanded FMLA leave in the relevant 12-month period. Thus, if an employee has not used an FMLA leave yet and takes four weeks of paid expanded FMLA leave, the employee may only take eight more weeks of unpaid FMLA leave.

**Q: Is there a deadline for using FFCRA paid expanded FMLA leave?**

A: Yes, all such leave must be used by December 31, 2020.

**Q: Who is a "health care provider" for purposes of determining individuals whose advice to self-quarantine due to COVID-19 concerns can be relied upon as a qualifying reason for FFCRA paid sick leave?**

A: In this context, "health care provider" means a licensed doctor of medicine, nurse practitioner, or other health care provider permitted to issue a certification for purposes of the FMLA. The term "health care provider" has a different definition for purposes of determining whether an employer may exclude such employees from the benefits of FFCRA paid leave.

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**Q: Who is a “health care provider” who may be excluded by an employer from FFCRA leave?**

A: Of potential relevance to home care, DOL guidance and regulations define the term to include:

- (1) Anyone “employed at any . . . retirement facility, nursing home, home health care provider . . . or any similar institution, employer, or entity.”
- (2) “[A]ny individual employed by an entity that contracts with any of the above institutions.”
- (3) “[A]ny individual that the highest official of a state or territory, including [D.C.], determines is a health care provider necessary for that state’s or territory’s or [D.C.]’s response to COVID-19.”

The DOL does not specifically identify “home care” or “home caregivers,” and thus does not provide 100% certainty that such caregivers may be excluded. Additionally, two Democratic members of Congress have expressed in a letter to Labor Secretary Scalia that the FFCRA was not intended to exempt entire companies that happen to offer health care services. Rather, it was only designed to exclude certain employees who are health care providers. However, under the DOL’s Temporary Rule, we believe that home caregivers reasonably fall within the guidance provided. First, the DOL has long recognized “home health aides” whose duties include “personal care” in the Standard Occupational Classification for health care worker category 31-1011. Second, DOL regulations reference retirement facilities, which may only provide personal care. Third, the reference to “any similar institution, employer, or entity” can reasonably be read to apply to home care companies, who assist clients in the performance of the basic activities of daily living, including prompting clients to take their medicine and perform physical therapy, preparing meals, and assisting with hygiene issues that directly affect health. Fourth, to the extent your company contracts with nursing homes, assisted living facilities, retirement facilities, etc., you would also fall within the regulations. Finally, to the extent that your State has issued an order describing home care as an essential business or function for purposes of responding to the COVID-19 emergency, this would further support the ability to exercise the exemption.

**Q: If my business is in fact deemed exempt from the FFCRA does that include all my employees, e.g., office employees, or just our caregivers?**

A: The DOL guidance states that the exemption includes all employees of the identified entities and employers, not just the caregivers.

**Q: Can I exempt employees from one type of paid leave but not the other?**

A: Yes.

**Q: May I exclude employees under the “health care provider” exemption on a case-by-case basis?**

A: Yes. Employers are encouraged to establish uniform policies specifying which health care providers, and under what circumstances, employees will be permitted to seek and apply for paid leave benefits. You should be sure that you have a reasonable, non-discriminatory basis for distinguishing between employees, either as groups (*i.e.*, caregivers vs. office) or individuals. You should contemporaneously document those reasons for your files. Again, the DOL encourages employers to be “judicious” in using the definition in exempting “health care providers.” The Home Care Industry COVID-19 Response Package includes sample policies and forms. You may customize them to your needs, or retain an attorney to assist you in that task.

**Q: Would it be considered discriminatory to provide paid sick leave only to caregivers that either have been diagnosed with COVID-19 or have provided services to a client that has been diagnosed?**

A: The DOL has not specifically addressed this issue. It is our present understanding that as long as you treat similarly situated employees the same, this would be permissible. If you seek to obtain a tax credit for such paid leave, you may only do so if the reason for leave is one of the qualifying reasons for FFCRA paid sick leave. In other words, merely having provided services to a COVID-19 infected patient does not qualify for FFCRA paid sick leave unless you choose to adhere the FFCRA Sick Leave provisions and use the tax credit, you will be required adhere to the allowable reasons provided within the FFCRA.

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**Q: If an employer exercises its discretion to provide FFCRA paid leave benefits to some health care providers, but not others, would it still be eligible for the corresponding tax credit?**

A: Yes. The DOL's encouragement of employers of health care providers to apply exemptions to the law, suggests that those employers would similarly be entitled to the tax benefits of the law, as applicable and needed. Even in the very unlikely situation where the DOL changes course and suggests new limits or guidelines on employer's discretion to exclude health care providers, it would not retroactively disqualify otherwise qualified employer's from receiving the credit with respect to those to whom paid leave was made available.

**Q: When will the DOL begin enforcing the FFCRA?**

A: The DOL has stated that it will not bring enforcement actions against any employer for violations of the FFCRA occurring within 30 days of its enactment, *i.e.*, March 18 through April 17, 2020, provided the employer has made "reasonable, good faith efforts to comply." The DOL reserves its right to exercise its enforcement authority during that period if the employer "willfully" violates the FFCRA, fails to provide a written commitment to future compliance, or fails to remedy a violation upon notification by the DOL. Despite this limited stay of enforcement until April 17, 2020, employers must begin compliance on April 1, 2020. Once the DOL fully enforces the FFCRA, it will retroactively enforce violations back until April 1, 2020, if employers have not remedied violations. Please also note that the DOL's decision not to bring enforcement actions before April 17 would not prevent a private attorney from bringing a claim on behalf of an aggrieved employee.

## CARES Act [NEW]

**Q: Should we be applying for any of the loan programs created by the CARES Act or the Small Business Administration?**

A: Littler cannot provide advice on whether you should apply, the process for applying, and repayment options or obligations. You should consult your accountant, financial or tax advisor, outside counsel or other trusted advisor.

**Q: What is the Paycheck Protection Program ("PPP")?**

A: It is a new forgivable loan program to help small employers pay their expenses and hold on to their workers during the COVID-19 crisis. Littler cannot provide advice on whether you should apply, the process for applying, and repayment options or obligations. You should consult your accountant, financial or tax advisor, outside counsel or other trusted advisor. The Treasury Department has published an interim final rule regarding PPP loans, which may be downloaded [here](#).

**Q: What is the purpose of the PPP loan program?**

A: It is aimed at helping small businesses maintain cash flow for eight weeks by providing 100% federally guaranteed loans.

**Q: Which employers qualify as a small employer for the PPP?**

A: Generally, a qualifying employer must employ fewer than 500 workers, although some types of employers have different rules. The Treasury Department has published an interim final rule regarding application of the SBA's affiliate rules, which may be downloaded [here](#).

**Q: How are employees counted for the employee limit?**

A: If a borrower has an "affiliate" as defined by the Small Business Administration ("SBA"), the relevant calculation is aggregated across all of the relevant affiliate companies. An affiliation exists when one business controls or has the power to control another or when a third party (or parties) controls or has the power to control both businesses. Control may arise through (1) ownership; (2) management; or (3) other relationships between the parties. Of possible relevance to you, the normal SBA affiliation rules do not apply to franchises. The Treasury Department has published an interim final rule regarding application of the SBA's affiliate rules, which may be downloaded [here](#).

**Q: How big a loan can you get from the PPP? How big a loan should I get?**

A: The maximum loan is the lesser of \$10 million or 2.5 times a qualifying employer's average monthly payroll costs (excluding any amounts paid to an employee, independent contractor, or sole proprietor in excess of \$100,000) plus any outstanding amount

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of an Economic Injury Disaster Loan (“EIDL”) made between January 31, 2020, and April 3, 2020, or \$10 million. Littler cannot provide advice on whether you should apply, the process for applying, and repayment options or obligations. The Treasury Department has published an interim final rule regarding PPP loans, which may be downloaded [here](#).

**Q: What may PPP loans be used for?**

A: The loan may be used for compensation to employees (except for salary amounts in excess of \$100,000), group health benefits, rent, utilities, and other specified expenses. The loan may not be used for other COVID-19 related benefits such as FFCRA paid leave (which is reimbursed through a dollar-for-dollar tax credit). The Treasury Department has published an interim final rule regarding PPP loans, which may be downloaded [here](#).

**Q: Where do I apply for a PPP loan?**

A: Loans and loan applications may be obtained through any SBA-approved lender.

**Q: Is the PPP application available yet?**

A: Yes. A copy may be obtained [here](#) or directly from your lender.

**Q: When may loan applications be filed?**

A: Lenders may begin processing loans for small businesses and sole proprietorships on April 3, 2020.

**Q: Are PPP loans first-come, first-serve?**

A: Yes.

**Q: What is the interest rate on PPP loans?**

A: The Treasury Department has announced the interest rate will be 1%.

**Q: What will be the term of the PPP loan?**

A: PPP loans have a maturity of two years. There are no prepayment penalties or fees.

**Q: How am I supposed to make interest payments when my business is struggling?**

A: You will not have to make any payments for six months following disbursement of the loan.

**Q: What does a “forgivable” loan mean? Are there any strings attached to a PPP loan?**

A: A PPP loan is fully forgiven if the employer maintains its workforce for the period February 15, 2020, to June 30, 2020. If the employer reduces its workforce during that period, as compared to last year or reduces the salary or wages paid to an employee by more than 25%, the loan forgiveness will drop by the same percentage. The Treasury Department has published an interim final rule regarding PPP loans, which may be downloaded [here](#).

**Q: What if I already laid off employees or reduced their salaries before I got the loan?**

A: That may reduce the level of forgiveness. However, you may avoid any reduction by rehiring employees laid off since February 15, 2020, or eliminating the salary or wage deductions by June 30, 2020. The Treasury Department has published an interim final rule regarding PPP loans, which may be downloaded [here](#).

**Q: Is there a deadline to apply for a PPP loan?**

A: Yes, you must apply by June 30, 2020.

**Q: How many PPP loans may I apply for?**

A: Only one loan per borrower is allowed.

**Q: Are there any other restrictions or requirements for a PPP loan?**

A: Yes. A copy of the application form may be found [here](#). The loan application contains various questions that may result in denial of a loan application. It also includes certain certifications that must be made regarding the need and use of the loan and

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that you have not received and will not receive another PPP loan during the period February 15, 2020, to December 31, 2020. Littler cannot provide advice on whether you should apply the process for applying, and repayment options or obligations.

**Q: May I also apply for an Economic Injury Disaster Loan?**

A: Currently, small business owners in all U.S. States and territories are currently eligible to apply for a low-interest loan due to COVID-19.

**Q: Does the FFCRA have a loan program for larger businesses?**

A: Yes, the FFCRA created a loan program for mid-sized businesses with 500 to 10,000 employees. Loans do not accrue interest for the first six months and principal payments do not have to be made during that period.

**Q: Are the mid-sized business loans forgivable?**

A: No.

**Q: Are there any strings attached with the mid-sized business loans?**

A: Yes. Among other things, applicants must certify that the loans will be used to retain at least 90% of the employer's workforce at full compensation and benefits until September 30, 2020, and that it intends to restore at least 90% of its workforce as of February 1, 2020, with full compensation and benefits. The restoration must no later than four months after the Department of Health and Human Services declares an end to the COVID-19 public health emergency. Other conditions include that, for the life of the loan, the recipient will not outsource jobs, will not abrogate any collective bargaining agreement, and will remain "neutral" in any union organizing effort. The mid-sized business loan is not available if the business receives a PPP loan.

**Q: How do I decide to whether to apply for a PPP loan or mid-sized business loan?**

A: You should consult your accountant, financial or tax advisor, outside counsel or other trusted advisor. Littler cannot provide advice on whether you should apply, the process for applying, and repayment options or obligations.

**Q: Does the CARES Act provide for any tax credits?**

A: Yes. It provides an immediate way to pay for FFCRA paid leave and also creates an Employee Retention Tax Credit for businesses that have seen their operations closed or partially closed because of COVID-19 or seen gross receipts decline by more than 50% when compared to the same quarter of the previous year.

**Q: What is the Employee Retention Credit?**

A: It is a fully refundable tax credit for employers equal to 50 percent of "qualified wages" (including allocable qualified health plan expenses) that eligible employers pay their employees between March 12, 2020, and December 31, 2020.

**Q: What employers are eligible for the Employee Retention Credit?**

A: Any non-governmental employer that either (1) fully or partially suspends operations during any calendar quarter in 2020 due to orders from a governmental authority limiting commerce, travel, or group meetings due to COVID-19; or (2) experiences a significant decline in gross receipts during a calendar quarter in 2020. A "significant decline in gross receipts" begins with the first quarter in which an employer's quarterly gross receipts are less than 50 percent of its gross receipts for the same calendar quarter in 2019. The significant decline ends with the first calendar quarter that follows a calendar quarter for which the employer's 2020 gross receipts are greater than 80 percent of its gross receipts for the same calendar quarter during 2019.

**Q: What are "qualified wages" for the Employee Retention Credit?**

A: Qualified wages are wages and compensation (including qualified health plan expenses properly allocable to the wages) paid to employees after March 12, 2020, and before January 1, 2021. The calculation of qualified wages depends on the size of the employer.

If an employer averaged more than 100 full-time employees in 2019, qualified wages are wages paid to an employee for time that the employee is not providing services due to either the full or partial suspension of operations or a significant decline in

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gross receipts. For these employees, qualified wages taken into account may not exceed what they would have been paid for working an equivalent duration during the 30 days immediately preceding the period of economic hardship.

If an employer averaged 100 or fewer full-time employees in 2019, qualified wages are the wages paid to any employee during any period of economic hardship.

**Q: Is there a limit on the amount of qualified wages that may be taken into account for the Employee Retention Credit?**

A: Yes, the maximum amount of qualified wages to be taken into account with respect to each employee for all calendar quarters is \$10,000. Thus, the maximum credit for qualifying wages paid to any employee is \$5,000.

**Q: What does the Employee Retention Credit apply to?**

A: The credit may be used against the employer's share of social security taxes that the employer is liable for with respect to all employee wages paid in that quarter. Any excess over the employer's share of social security taxes is treated as an overpayment and refunded to the employer after offsetting other tax liabilities on the tax return.

**Q: How do you claim the Employee Retention Credit?**

A: Report total qualified wages and the related credits for each calendar quarter on your federal employment tax return (usually Form 941). In anticipation of receiving the credits, you may fund qualified wages by accessing federal employment taxes, including withheld taxes, which are required to be deposited with the IRS or by requesting an advance of the credit from the IRS.

**Q: Can the Employee Retention tax credit be used to pay FFCRA paid leave?**

A: No, you may not include the amount of qualified sick and FMLA wages for which you received tax credits under the FFCRA.

**Q: Can I receive both a PPP loan and use the Employee Retention Credit?**

A: No.

**Q: Does the CARES Act permit me to defer payment of any taxes?**

A: Yes, employers of any size may defer payment of their portion of social security taxes. Half of the amount owed in 2020 must be paid by December 31, 2021, and the remaining half must be paid by December 31, 2022.

## Unemployment [NEW]

**Q: How does the CARES Act expand or change otherwise available state unemployment insurance benefits?**

A: The CARES Act does not change the basic structure of existing state unemployment systems. Rather it adds five key features, including:

- (1) expands eligibility benefits for COVID-19-related reasons;
- (2) adds 13 weeks of eligibility for standard benefits (39 total weeks);
- (3) adds a flat \$600 weekly benefit for qualifying applicants for a period of March 27 to July 31, 2020;
- (4) encourages states to loosen certain restrictions to benefits; and
- (5) supports state-sponsored work-share programs for the under-employed.

The DOL has provided a summary of key unemployment insurance provisions [here](#).

**Q: What additional unemployment eligibility categories did the CARES Act create?**

A: The CARES Act provides for Pandemic Unemployment Assistance ("PUA"). The program now covers individuals who are self-employed (including independent contractors, seeking part-time employment, or who would otherwise not qualify for regular unemployment benefits under state or federal law). Applicants for the expanded unemployment must self-certify that they are able and available for work except cannot due to the following reasons:

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- (1) diagnosis or symptoms of COVID-19 and seeking medical diagnoses;
- (2) household member diagnosed with COVID-19;
- (3) providing for care for family member or household member diagnosed with COVID-19;
- (4) child for whom person is primary caregiver cannot attend school or another facility that is closed as a direct result of the COVID-19 public health emergency and such school or facility care is required for the individual to work;
- (5) cannot reach the workplace because of a quarantine imposed as a direct result of the COVID-19 public health emergency;
- (6) cannot reach workplace because advised by health care provider to self-quarantine due to concerns related to COVID-19;
- (7) scheduled to start but no job or unable to reach job as a direct result of the COVID-19 public health emergency;
- (8) has become the breadwinner or major support for a household because the head of household has died as a direct result of COVID-19;
- (9) has to quit as a direct result of COVID-19;
- (10) workplace closed as a direct result of the COVID-19 public health emergency; or
- (11) meets other criteria established by the Labor Secretary

Those who are able to telework with pay or who are receiving paid sick leave or other paid benefits are excluded, even they otherwise meet the expanded eligibility requirements.

**Q: For how long can someone obtain unemployment insurance benefits under the CARES Act?**

A: Most states allow an individual to claim benefits for 26 weeks. The CARES Act would extend that period by 13 weeks, to 39 weeks.

**Q: What will a claimant's weekly benefit amount be?**

A: A claimant will receive \$600 on top of whatever the state unemployment benefit will be through July 31, 2020.

**Q: I have heard that a claimant's weekly benefit amount can be more than what he or she was earning as an employee. Is that true?**

A: Yes, until the \$600 provision expires on July 31, 2020. This creates an incentive in the coming months to claim unemployment rather than continuing to work. Note, the DOL has stated it would be fraudulent for an employee to quit work without good cause to obtain additional benefits. Littler is actively working on this issue through advocacy efforts with the DOL and Congress.

**Q: Why was the CARES Act written to provide more money than someone is currently earning?**

A: Public statements from the Treasury Secretary and others indicate that it would have taken months to re-program state unemployment computer systems to limit the weekly benefit amount to only 100% of prior earnings in the relevant base period. There are efforts being made to solve this problem either by regulation or additional legislation.

**Q: How big a deal is the CARES Act unemployment benefit going to be? Should we ramp-up recruiting efforts right away?**

A: This may depend on your specific location and types of services you provide, as well as your estimate of how many caregivers might be able to claim unemployment legitimately (most notably due to school or child care facility closures). However, now is a great time to be recruiting to find those out of work who want to work and who want to provide care to your clients.

**Q: If a caregiver chooses/refuses not to work due to COVID-19 even though there is work available, will the caregiver still receive unemployment?**

A: In short, right now, probably yes. This may change because there have been nearly 10 million unemployment claims filed in the last two weeks which is far more than anyone predicted. However, as of right now, we are getting reports from many states that caregivers are filing for and getting unemployment without any verification process and, in some cases, despite the fact

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that they are still being paid by their employer. There are two exceptions to being eligible for benefits under the CARES Act. One of the exceptions is employees who are able to telework with pay.

Assuming a caregiver cannot feasibly telework (given the importance of client interaction), a caregiver can self-certify that they are able and available to work and cannot because of COVID-19 and have to quit. There is no clear guidance on what this means, *i.e.*, why they have to quit. Based on the language of the CARES Act, this person could receive benefits, but this also depends on the state and what documentation will be required. Some states have begun to put out guidance, which allows easier access to the benefit. On a positive note, the DOL recently issued guidance stating that individuals are only entitled to benefits if they are no longer working through no fault of their own and quitting work without good cause to obtain additional benefits would be fraud. How effective this guidance will be remains to be seen.

**Q: How should I respond when work is available and a caregiver is claiming he or she has to quit due to COVID-19 concerns?**

A: You can continue to claim this person is ineligible. The DOL guidance explains that States should be making determinations of proper eligibility but that may not be happening.

**Q: How can an employee qualify for unemployment if they quit or if they turn down work in order to file a claim? Isn't that fraud?**

A: We expect that most or all States will award unemployment now and ask questions later. In theory, States could go back and try to recapture benefits, but that may be difficult, particularly given the volume of claims. If additional guidance is given on the "has to quit" qualifying reason, that may improve the situation.

**Q: Could an employee potentially get unemployment plus the federal money plus 2 weeks of sick pay from us?**

A: Yes, conceivably. If an employee is active and you pay FFCRA sick leave benefits and then leaves employment for any of the qualifying reasons related to COVID-19 unemployment eligibility. This could also happen if the employee exhausts FFCRA expanded FMLA leave and still has to care for a child due to a school/place of care closure. The employee cannot obtain unemployment benefits under CARES for time when they were on paid leave.

**Q: What if an employee does not want to work because he or she is "immunocompromised" or are elderly (*i.e.*, in a higher risk category if infected by COVID-19)?**

A: If an employee indicates that he or she has an impairment that potentially adversely affects the ability to care for a client, then you should start the interactive process required by the ADA and other state laws to identify a reasonable accommodation. If the employee resigns as a result of their concerns, they may be eligible for unemployment benefits under the "has to quit" qualifying reason. DOL may provide additional guidance on this qualifying reason. You should not advise the employee on whether he or she should seek unemployment benefits or is eligible to do so.

**Q: If I choose to pay a caregiver his or her usual weekly pay even without working, can the caregiver collect unemployment as well?**

A: A caregiver is not supposed to do that, but that may happen. A caregiver may not receive unemployment if the individual is receiving paid sick leave or other paid leave benefits, even if he or she meets the other eligibility requirements. We have some documentation strategies we should discuss if this is happening to you.

**Q: Will unemployment insurance contribution rates and employer experience rates be affected by the expanded benefits of the CARES Act?**

A: This will depend on the state. Some states are taking the approach of putting COVID-19 related claims into a pool to be distributed at a later date and some states are remaining silent on this topic.

**Q: What if a caregiver who has not worked for me in three months and is now claiming unemployment? Can I fight the claim?**

A: If the employee was still in your employment (regardless of last date worked) and is unable to work now due to COVID-19, he or she will likely be eligible for unemployment.

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**Q: Are we able to raise pay temporarily for critical worker groups to make unemployment less attractive?**

A: Yes. Many companies are taking this approach. Incentive pay and most bonuses should be included in the regular rate for purposes of calculating overtime rates. Littler can provide additional guidance if you are interested in implementing such incentives.

**Q: Are we obligated to pay Hazard Duty pay?**

A: No. Hazard duty pay (or other incentive pay) is not a requirement but may make good business sense.

**Q: Can caregivers who work for multiple agencies claim unemployment from all agencies for which they work?**

A: Yes, employees who work for multiple employers can file an unemployment claim related to all employers. Unemployment will be based on the average number of hours worked for each employer.

## ADA Considerations

**Q: What if a caregiver calls in sick with symptoms related to COVID-19? How long do we keep them off assignment? Do we need documentation to permit them back to work? Do we have to disclose to any or all people that may have been in contact with said caregiver? Are there notification requirements to a government entity?**

A: The response to a caregiver calling in with symptoms consistent with COVID-19 will depend on the circumstances and guidance provided by your state or local health department.

If the caregiver has been in close contact without appropriate protection with someone who has been diagnosed with COVID-19, the caregiver should be quarantined for 14 days from the date of the last potential contact and asked to monitor their health. You should also direct the caregiver to contact their physician immediately. The caregiver may return to work earlier if cleared by a physician.

If a caregiver tests positive for COVID-19 and is isolating at home, the person should remain under home isolation until released to return to work by a physician or as allowed by health department guidance.

If the caregiver has not been in close contact with anyone known to have been diagnosed with COVID-19, then they may return to work once they have been free of fever, signs of a fever, and any other symptoms for at least 24 hours, without the use of fever-reducing or other symptom-altering medicines (e.g., cough suppressants), or as allowed by your state or local health department.

Please note that given the current state of our system, it is possible a caregiver would not be able to obtain a physician release. In those cases, you should look to your state or local health department for further guidance. In most areas, the health department will advise that the employee may return to work after 24 to 72 hours of being symptom-free without the use of medications (whether over the counter or prescription) that may mask the symptoms.

You should notify the local health department and all clients with whom the caregiver was in close contact during the preceding 14 days if the caregiver tests positive for COVID-19. You should check your state and local health departments for additional guidance. We are not aware of any states where an agency would be required to notify the client that the caregiver had been exposed to COVID-19 and was under quarantine. Indeed, the guidance suggests the client is not at a materially increased risk if the caregiver was asymptomatic while caring for the client. However, a client may wonder why the caregiver isn't working, and you may have a perception of transparency issue if the client later learns that the caregiver had been exposed to COVID-19.

**Q: What do I do if an employee refuses to work with a COVID-19 client/patient?**

A: As long as there is sufficient Personal Protective Equipment for employees qualified to care for COVID-19 patients, an employee who refuses to care for such a client or patient should be disciplined for insubordination and even, potentially, patient abandonment. However, if there is no PPE available (or the employee is not certified or trained on use of the PPE), employees may be given the right to refuse to treat such a client or patient.

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**Q: What if a caregiver specifically requests to avoid a client who is showing symptoms of or tested positive for COVID-19?**

A: Caregivers who refuse to treat a COVID-19 client or client who may have this virus, should be handled on a case-by-case basis. If the caregiver has access to and properly wears all necessary PPE, then the caregiver should be protected against the risk of infection arising from "contact" with an exposed/infected client. In such case, generally speaking, the employee who refuses to care for such a client or patient should be disciplined for insubordination or, if applicable, patient abandonment. If the caregiver has a medical condition that makes them more susceptible to infection (suppressed immune system, pregnancy, etc.), however, it would make sense to avoid placing those individuals in a potential exposure situation. In those cases a reasonable accommodation discussion may be needed. If necessary PPE is not available, the employee may be given the right to refuse. And, if PPE is not available, the agency should strongly consider not servicing, or restricting the services provided to the client while showing symptoms of COVID-19 or while deemed contagious.

**Q: What do I do if an employee indicates that he or she suffers from an impairment that potentially affects his or her ability to care for a COVID-19 patient (e.g., a compromised immune system, asthma, etc.)?**

A: Such employees should be treated like other disabled employees under the Americans with Disabilities Act, and any similar state law. Employers should immediately engage in the interactive process to identify and implement a reasonable accommodation. Such accommodations may include additional or improved PPE, limited exposure to COVID-19 clients or patients, and the like. If it is possible to do so, the best course may be to assign such employees to work involving non-COVID-19 patients. If reassignment is impossible, employers should consider placing the employee on a leave of absence until there is sufficient work available.

**Q: Can I require employees to be tested for COVID-19 and/or to submit to temperature checks?**

A: Temperature checks and testing normally constitute overly broad medical exams under the ADA and various state laws. As such, mandatory testing and temperature checks are usually inherently risky. But the EEOC has now explained on its [website](#): "Because the CDC and state/local health authorities have acknowledged community spread of COVID-19 and issued attendant precautions, employers may measure employees' body temperature. However, employers should be aware that some people with COVID-19 do not have a fever."

It is important to note that the New York Department of Health, Division of Home and Community Based Services issued a guidance letter on March 14, 2020, stating that all caregivers "must be screened for respiratory and fever symptoms upon arriving at work." The guidance goes on to state: "Staff showing symptoms of illness must not be permitted to remain at work or visit patients and must not return to work until completely recovered." Please note, this guidance is limited to New York State and you should check your own state or local health department for additional guidance.

Also, a temperature check program should only be one element of a comprehensive program, in which other components should include employee education, employee and visitor questionnaires related to other risk factors, limitations on non-essential travel, encouragement of work from home, and assessment of paid leave.

**Q: How can I implement a temperature check requirement to ensure a consistent process?**

A: At minimum:

- Checks must be conducted on all employees each time they enter a client's home. For the office, if temperature checks are implemented, they should be performed on everyone entering, regardless of whether an employee, client, vendor or visitor.
- The check may be conducted by the caregiver. In the office, it should be conducted by someone who has adequate training to perform the check consistently and safely (without risking their own health or those being checked) and operate the equipment properly.
- The check should be documented appropriately and confidentially, and the documentation stored securely, noting
- that each check represents individual medical data that may be subject to various privacy requirements. A single log book is not sufficient.

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- There must be an objective cutoff for elevated temperature e.g., all persons registering 100.4°F or higher will be excluded from caring for clients and the office's premises for at least 14 days or until provision of a negative test result for COVID-19 and flu.
- All persons whose temperature exceeds the cutoff must be excluded for the requisite time, regardless of their status.
- Ensure that employees are paid for the time spent being temperature-checked.

**Q: What should I do if an employee refuses a temperature check or other required testing?**

A: When an employee objects to having their temperature taken (or other testing) and is disciplined or sent home, there is the potential for a retaliation claim or a disability discrimination claim under a "regarded as disabled" theory. Based upon the nature of the employee's job, employers should consider allowing work from home or sending the employee home without pay (if work cannot be performed from home). The employer should consult any policies that may bear on this situation and should strongly consider not disciplining the employee other than the loss of pay.

**Q: Does contracting COVID-19 constitute having a disability under the ADA?**

A: For exposed employees who experience no symptoms, or only mild, temporary symptoms, COVID-19, standing alone, likely would not qualify as a "disability" under the ADA. However, an employee who contracts COVID-19 may be entitled to reasonable accommodation and protection under the ADA if the employee's reaction to COVID-19 is severe or if it complicates or exacerbates one or more of an employee's other health condition(s)/disabilities.

Employers should assess whether a particular employee is "disabled" under the ADA on an individualized basis, taking into account the employee's particular reaction to the illness, their symptoms and any other relevant considerations. In addition, COVID-19 may qualify as a disability under applicable state disability laws with definitions of "disability" that are less stringent than the ADA's definition.

**Q: When should we require a fitness for duty test and/or return to work clearance?**

A: Employers may request a fitness for duty or return to work certification if an employee has been quarantined by a treating medical provider or public health official or the employer has placed the employee off work based upon reasonable, objective evidence that the employee may pose a direct threat of harm in the workplace (such as because he or she exhibits the symptoms of COVID-19). However, the certification should be narrowly tailored to seek information that is job-related and consistent with business necessity. Also note, given the current circumstances, it may be difficult for an employee to obtain a fitness for duty release.

**Q: Should the employer pay for the employee's medical examination in conjunction with requesting a fitness for duty or return to work certification?**

A: The EEOC says employers that require employees to go to a healthcare provider chosen by the employer should pay all costs associated with the visit. Employees permitted to go to a provider of their choice generally may be required to cover the cost of any medical examination permitted by the ADA. For more information, click [here](#).

**Q: Should hourly employees be paid for time spent receiving temperature checks and/or other testing?**

A: Yes. Any temperature checks or other testing should be performed while the employee is "on the clock."

## Leaves of Absence

**Q: What can we do to help our employees deal with child care needs when schools are closed? [UPDATED]**

A: Employers should not hurriedly create an on-site child care center. Child care centers are heavily regulated by government agencies and subject to a multitude of licensing requirements which vary by jurisdiction. Given this, and the liability risks associated with such operations, especially in a pandemic situation, we recommend employers leave these types of operations to licensed, professional child care service providers. These types of providers can, and do, operate on-site child care centers for many employers throughout the country, however, these centers generally require extensive time and advance planning before being launched.

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There are ways that employers can help their employees care for their children during unexpected school closures. One way is to provide emergency child care stipends or subsidies. Some states have restricted child care centers to children of employees working in the health care field. While it is currently uncertain whether such payments qualify as tax-free disaster payments under Internal Revenue Code Section 139 (meaning employers can make these payments to employees without having to withhold or pay income and payroll taxes), it is certain that such emergency payments can be excluded from an employee's regular rate of pay when performing overtime calculations under the Fair Labor Standards Act, so long as the monies are not tied to the quality or quantity of work performed. **Note:** the CARES Act provides \$3.5 billion to states for subsidies for children of health care workers.

It is also important to note that several states have forms of "school activities leave" which require protected leave for certain child-related activities, including to address a child care provider or school emergency, including school closures. See, e.g., Cal. Labor Code § 230.8. In addition, pursuant to many states' paid sick leave laws, employees have the right to take paid sick time for school closures ordered by a public official due to a public health emergency. For example, Oregon's and New Jersey's enforcement agencies have specifically advised in connection with COVID-19, that employees may use statutory, paid sick leave if their child's school or daycare is closed due to COVID-19. We expect additional states to take this approach.

## Wage & Hour

### **Q: Do scheduling changes as a result of COVID-19 events qualify as an exception under scheduling law?**

A: The state and/or local laws regarding predictive scheduling of which we are aware and that are currently in effect do not regulate employment in the home care or health care industries.

### **Q: What if the employer has to cut hours because of loss of business?**

A: When an employer shuts down its operations because of a health issue for less than a full workweek, exempt employees must be paid their full salary. This rule also applies if exempt employees work only part of a day. Thus, if an employer decides to send staff home early, it may not dock exempt employees' pay.

Nonetheless, and barring any state law or overly restrictive company policy to the contrary, exempt employees may be required to use accrued leave or vacation time (in full or partial days) for their absences, if the accrued leave policy expressly permits the Company to require its use. While it might not be a popular move, an employer can direct exempt employees to take paid time off for the closure, pursuant to the employer's bona fide leave or vacation policy. If, on the other hand, an employee does not earn or does not have any available leave time, the employee is entitled to his or her full guaranteed salary if the employer decides to close due to the conditions.

If an employer is open for business, on the other hand, an exempt employee who elects to stay home due to the health situation is considered absent for personal reasons. In lieu of paying salary, an employer with a bona fide leave or vacation policy may require the employee to use his or her accrued paid time off to cover the absence, if the accrued leave policy expressly permits the Company to require its use. As long as it is permitted by state law and by the Company's leave program, leave time in this circumstance may be taken in full or partial days.

If an employer has a leave policy, but the absent non-exempt employee does not have a leave account balance, the employer is not obligated to pay the non-exempt employee. The employer can place the non-exempt employee on unpaid leave for the full day(s) that he or she failed to report to work for personal reasons. The employee may be entitled to PUA under the CARES Act in certain circumstances.

Additionally, there are certain reporting time pay laws in some states. Those laws are discussed below. For a more robust analysis, see [Littler's GPS survey](#) on this issue, here, which is included in the subscription Littler Home Care Toolkit subscribers.

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Hours Worked: Reporting Time Pay	
<p><b>California</b></p>	<p><b>General Rule.</b> An employee who reports to work on a scheduled work day but is not put to work or is furnished with less than half his or her usual or scheduled day's work must be paid for half the usual or scheduled day's work, but in no event for less than two hours nor more than four hours, at the employee's regular rate of pay. If an employee is required to report to work a second time in a scheduled workday and is furnished less than 2 hours of work, he or she must be paid for two hours at his or her regular rate. California Wage Orders Nos. 1-15, § 5(A), (B).</p> <p>"Reporting for work" may mean telephoning the employer two hours prior to the start of a shift to determine if an employee should physically come in to work. Employees will be owed reporting time pay for this on-call time. <i>Ward v. Tilly's, Inc.</i>, 2019 WL 421743 (Cal. Ct. App. Feb. 4, 2019).</p> <p>A notable exception is that reporting time pay does not apply when "operations cannot commence or continue due to threats to employees or property; or when recommended by civil authorities." It also does not apply when the "interruption of work is caused by an Act of God or other cause not within the employer's control."</p>
<p><b>District of Columbia</b></p>	<p><b>General Rule.</b> An employee who reports for work under general or specific instructions but is given no work or is given less than four hours of work must be paid for a minimum of four hours. However, if an employee is regularly scheduled for less than four hours a day, the employee must be paid for the hours regularly scheduled.</p> <p><b>Calculation of Wages.</b> The minimum daily wage must be calculated using the employee's regular rate for hours worked plus payment at the minimum wage for hours not worked.</p> <p>D.C. Mun. Regs. tit. 7, § 907.1.</p>
<p><b>Massachusetts</b></p>	<p>When an employee who is scheduled to work three or more hours reports for duty at the time set by the employer, and that employee is not provided with the expected hours of work, the employee shall be paid for at least three hours on such day at no less than the basic minimum wage.</p> <p>If an employee is, in good faith, scheduled for less than three hours, the employer may pay the employee for only the hours worked.</p> <p><b>Exceptions.</b> The reporting time pay requirement does not apply to organizations granted status as charitable organizations under the Internal Revenue Code. 454 Mass. Code Regs. § 27.04.</p>

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<b>New Hampshire</b>	<p><b>General Rule.</b> An employee who reports to work at the employer’s request must be paid for at least two hours of work at his/her regular rate of pay. An employer who makes a good faith effort to notify the employee not to report is not required to pay the two hour minimum. However, if an employee reports to work after the employer’s attempt to notify is unsuccessful or the employer is prevented from making notification, the employee shall perform whatever duties are assigned by the employer at the time he/she reports to work.</p> <p><b>Exceptions.</b> The above provisions do not apply when: (1) an employee reports to work and requests to leave on the basis of illness, personal emergency or family emergency provided a written explanation, initialed by the employee, is entered on the employee’s time slip or card; (2) an employee who is hired and reports to work with the expectation that he or she will work less than two hours and is notified in writing in advance of his or her schedule; or (3) in the case of healthcare employees of community-based outreach services providers, when an employee voluntarily makes a scheduling change to meet physically or mentally infirm clients’ needs, if they signed a statement at the time of hire stating they understood this job requirement was exempt from the reporting time pay requirement.</p>
<b>New Jersey</b>	<p>An employee who by the request of an employer reports for duty on any day must be paid for at least one hour at the employee’s regular rate. This provision does not apply to an employer who made available the minimum number of hours agreed upon between the employer and employee before the work began on the day involved.</p>
<b>New York</b>	<p><b>General Rule.</b> Miscellaneous Industries: An employee who by request or permission of the employer reports for work on any day must be paid for at least four hours, or the number of hours in the employee’s regularly scheduled shift, whichever is less, at the basic minimum hourly wage. N.Y. Comp. Codes R. &amp; Regs. tit. 12, § 142-2.3.</p>
<b>Rhode Island</b>	<p><b>General Rules.</b> An employer who requests or permits any employee to report for duty at the beginning of a work shift and does not furnish at least three hours work on that shift, shall pay the employee not less than three times the regular hourly rate. Provided, however, that shifts scheduled for less than three hours are permissible when entered into voluntarily and agreed upon by both the employer and employee. In the event that an employee reports for duty at the beginning of a work shift and the employer offers no work for him or her to perform, the employer shall pay the employee not less than three times the regular hourly rate or the amount they would have earned for any shifts consisting of less than three hours, as allowed under this section.</p> <p><b>Exceptions.</b> The above provision does not apply if an employee is prevented from working a normal shift by reason of events beyond the employer’s control or by acts of God.</p>

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## **Q: How much notice must I give employees of a reduction in pay?**

A: Employers should provide written notice no later than the day before the change will be effective. These states require earlier advance notice: State Notice Requirement

### **Alaska**

Notice by the payday before the change becomes effective

### **Maine**

One working day's advance notice

### **Maryland**

One pay period's advance notice

### **Missouri**

30 days' advance written notice (the sole remedy for violations of this statute, however, is a penalty of \$50 per employee)

### **Nevada**

Seven days' advance written notice is generally required, but is not required if the "employer complies with the requirements relating to the decrease that are imposed on the employer pursuant to the provisions of any collective bargaining agreement or any contract between the employer and the employee."

### **New York**

Seven calendar days' advance written notice

### **North Carolina**

Twenty-four hours' advance written notice

### **Pennsylvania**

Notice by the payday before the change becomes effective

### **South Carolina**

Seven calendar days' advance written notice

### **Virginia**

One pay period's advance notice

New York, Washington D.C. and the City of Minneapolis also require employers to obtain signed acknowledgements by employees of the notice of pay change.

California, Washington D.C., and New York require notices of pay reductions to be provided in the employee's primary language. States with unique "wage theft prevention" laws may require particular format for written notice, depending on the circumstances.

## **Q: Can I reduce the pay of exempt employees to reflect a reduced workload related to a furlough, quarantine, etc.?**

A: Exempt employees must be paid their full salary for a workweek if they perform any work in the week (whether approved in advance or not, and including minimal tasks, such as checking emails). On the other hand, if an exempt employee performs no work in a seven-day workweek, the employer need not pay the employee's salary for that week. However, most employers grappling with the COVID-19 downturn hope to continue their exempt employees' work in some capacity each week, even if limited.

The issue may be avoided (within limits) by structuring the partial-week furlough as an advance, lengthy reduction in the employee's salary rate, combined with a reduced work schedule. Any programs that combine salary rate reductions with workweek expectation reductions should following rules:

First, any combined work schedule and salary rate reductions should be in place for a substantial period. Guidance from the U.S. Department of Labor has consistently rejected short-term reductions in salaries. Reductions need not last forever – they may be reversed after economic conditions improve. However, no guidance exists on how briefly a reduction may be in place. Given the lack of guidance, partial-week furloughs should be intended to continue indefinitely while unusual economic difficulties continue, and generally for months, not weeks.

Second, employers should not adjust salary rates and schedules in concert too often. If an employer varies work schedules and salary rates in concert too often, they will be treating the employee too much like an hourly employee (varying pay in relation to the amount of work performed), and exempt status may be lost.

## **Q: Can I reduce the pay of exempt employees while maintaining their workload to reflect current economic conditions?**

A: Employers considering advance salary reductions due to reductions in their business activity, without reducing employees' work schedule expectations, should also take care not to adjust salary rates too often. Frequent changes would tempt a court to invalidate exempt status. To maintain exempt status, reduced salary levels must not fall below the higher of the federal and applicable state minimum salary rates required for exempt status. These minimum rates are not pro-rated for reduced work schedules. For 2020, the minimum federal salary rate is \$684 per week. Higher minimum 2020 salary rates exist in Alaska, California, Colorado, Maine, and New York.

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**Q: Can I mitigate some of these issues by converting exempt employees to non-exempt status?**

A: Yes. Business requirements may dictate that employers keep some salaried exempt workers on part-time at weekly pay levels not high enough to maintain exempt status. If so, the employer must convert the employees to non-exempt status, subject to all resulting obligations including time keeping, minimum-wage compliance, overtime payments calculated on all wages (including bonuses and other incentive pay), and meal and rest breaks where required. In addition, when the employer can later return the workers to full-time, they may want to consider leaving the employees as hourly non-exempt, to avoid the claim that their loss of salary protection during the downturn shows that they are no longer paid on a salary basis.

## WARN Act

**Q: If the employer has to lay off employees, are there notification requirements under WARN?**

A: There may be. Federal WARN and state mini-WARNs require employers to provide advance notification (60 days or 90 days, depending on the jurisdiction) to employees and government officials of certain group employment terminations. Not all layoffs trigger these requirements, however, and exceptions may apply. Temporary layoffs of less than six months in length are not considered to be employment losses under federal WARN, and the same is true under many, but not all, state mini-WARNs. (California WARN, for example, can be triggered by a short-term layoff, but is not necessarily triggered by a short-term layoff imposed to address potential contagion.)

The size of the layoff also matters. Federal WARN is not triggered unless, at a minimum, there are 50 employment losses at a single site of employment in a 90-day period. State mini-WARNs can be triggered at lower levels. For example, New York WARN can be triggered by 25 employment losses at a single site of employment, and effective July 19, 2020, New Jersey WARN can be triggered by 50 employment losses aggregated across all sites in the state.

Even if one of these statutes is triggered, however, an exception in the statute may apply. For example, many (but not all) jurisdictions permit shortened WARN notice when layoffs are the result of an unforeseeable business circumstance. Reliance on shortened notice, however, requires actually giving written WARN notice, with as much advance notice as can be given. It is important to consult the laws of the specific jurisdiction involved.

Jurisdiction	Reduced Notification Requirement
Federal	<p><b>Exceptions That Reduce the Amount of Notice Required:</b></p> <ul style="list-style-type: none"><li>• The dislocating event is caused by business circumstances that were not reasonably foreseen 60 days prior to the layoff or plant closing.</li><li>• The closing or layoff was a direct result of a natural disaster.</li></ul> <p>In the above situations, the employer must give as much notice as is practicable, and include a statement of the basis for the reduced notice.</p>
Connecticut	<p><b>Exclusions.</b> A closing does not include: Covered establishments shutting down operations due to natural disasters.</p>

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<p><b>Delaware</b></p>	<p><b>Exceptions.</b> Employers are not required to provide notice:</p> <ul style="list-style-type: none"> <li>• if the mass layoff or plant closing is caused by business circumstances that are not reasonably foreseeable (examples include a principal client’s sudden, unexpected termination of a major contract, a strike at a major supplier, an unexpected dramatic major economic downturn, or a government shutdown of the site without prior notice);</li> <li>• if the mass layoff or plant closing is due to a natural disaster, such as a flood, earthquake, or drought; or</li> </ul> <p>Employers unable to provide notice due to one of these instances must provide as much notice as practicable with a brief statement of the basis for the reduced notification period.</p>
<p><b>Iowa</b></p>	<p><b>Exceptions &amp; Special Circumstances</b></p> <p><i>Unforeseeable business circumstances</i></p> <p>An exception to the 30-day notice requirement will exist if all of the following conditions are met:</p> <ul style="list-style-type: none"> <li>• Business circumstances occurred that were not reasonably foreseeable at the time that the 30-day notice would have been required.</li> <li>• The employer must, at the time notice is actually given, provide a statement of explanation for reducing the notice period in addition to the other general notice requirements.</li> <li>• An important indicator of a reasonably unforeseeable business circumstance is that the circumstance is caused by some sudden, dramatic, and unexpected action or condition outside the employer’s control.</li> <li>• The employer exercises commercially reasonable business judgment, as would a similarly situated employer in predicting the demands of the employer’s particular market. The employer is not required to accurately predict general economic conditions that also may affect demand for products or services.</li> </ul> <p><b>Natural disasters</b></p> <p>An exception to the 30-day notice requirement will exist concerning natural disasters (floods, earthquakes, droughts, storms, tornadoes, and similar effects of nature are natural disasters) if:</p> <ul style="list-style-type: none"> <li>• A natural disaster occurred at the time notice would have been required.</li> <li>• The employer, at the time notice is actually given, provides a statement of explanation for reducing the notice period in addition to the other general notice requirements.</li> <li>• An employer demonstrates that the business closing or mass layoff is a direct result of the natural disaster.</li> </ul> <p>However, if a business closing or mass layoff occurs as an indirect result of a natural disaster, the exception does not apply but the unforeseeable business circumstance exception may be applicable.</p>
<p><b>New Hampshire</b></p>	<p><b>Notice Exceptions Include:</b></p> <ul style="list-style-type: none"> <li>• The need for notice was not reasonably foreseeable at the time notice would have been required; or</li> <li>• The mass layoff or plant closing is necessitated by a physical calamity, natural disaster, or an act of terrorism.</li> </ul>

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<b>New Jersey</b>	Termination of Operations is the permanent or temporary shutdown of a single establishment, or of one or more facilities or operating units within in single establishment. It does not include the termination of operations made necessary by a natural disaster, national emergency, act of war, civil disorder or industrial sabotage, etc.
<b>New York</b>	<p><b>Exceptions That Reduce the Amount of Notice Required:</b></p> <ul style="list-style-type: none"> <li>• The dislocating event is caused by business circumstances that were not reasonably foreseen 90 days prior to the plant closing;</li> <li>• The closing or layoff was a direct result of a natural disaster;</li> </ul> <p>In the above situations, the employer must give as much notice as is practicable, and include a statement of the basis for the reduced notice.</p>
<b>Philadelphia, PA</b>	This ordinance does not apply to involuntary closings. Under the ordinance, involuntary closings are any closing pursuant to a court order or any closing caused by, fire, flood, natural disaster, national emergency, acts of war, civil disorder, or industrial sabotage
<b>Vermont</b>	<p><b>Unforeseen Business Circumstances:</b> The business closing or mass layoff is caused by business circumstances that were not reasonably foreseeable at the time the 45-day notice would have been required. A business circumstance that is not reasonably foreseeable may be established by the occurrence of a sudden, dramatic, and unexpected action or condition outside the employer’s control. Examples include a principal client’s sudden and unexpected termination of a major contract with the employer, a strike at a major supplier of the employer, an unanticipated and dramatic major economic downturn, or a government- ordered closing of an employment site, which occurs without prior notice.</p> <p><b>Disaster:</b> The business closing or mass layoff is due to a disaster beyond the employer’s control. The employer must show that: 1) the closing or layoff was the direct result of a natural disaster including fire, floods, earthquakes, droughts, storms, or other similar effects of nature; and 2) it provided as much notice as was practicable and available under the circumstances, either in advance or after an employment loss caused by the disaster. When a plant closing or mass layoff occurs as the indirect result of a disaster, the exception does not apply, but the exception for unforeseeable business circumstances may be applicable.</p>
<b>Wisconsin</b>	<p><b>Events that do not Trigger Notice Requirements Include:</b></p> <ul style="list-style-type: none"> <li>• A natural or man-made disaster beyond the control of the employer.</li> <li>• A temporary cessation in business operations, if the employer recalls the affected employees within 60 days.</li> </ul>

**Q: Is there an exception to WARN for epidemics?**

A: No. Federal WARN and CA WARN each have provisions addressing terminations due to natural disasters. 29 U.S.C. Sec. 2101(b) (2) (shortened notice permitted for “natural disasters such as floods, earthquakes or drought”); Cal Labor Code Sec. 1401(c) (notice not required for “physical calamity or act of war”). We think these provisions cannot be stretched to cover an epidemic. This is particularly so for CA WARN, which requires a “physical calamity or act of war.” Neither statute has an exception specific to epidemics.

## Workers’ Compensation

**Q: What are the employer’s workers compensation obligation if an employee tests positive for COVID-19?**

A: Generally speaking any illness or injury arising out of or in the course of employment is an industrial injury. Any contagious disease contracted at work would be industrial.

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The problem with such illnesses is whether we know for sure where the worker contracted it, so as to prove that work is more likely than not the cause. This is even more difficult if the caregiver works for multiple agencies. Determining whether the injury will be deemed industrial will depend on who the caregiver interacted with and when. If one of the caregiver's clients becomes ill with COVID-19, and then the caregiver is also diagnosed, then there is a good chance the illness will be deemed industrial.

Many states have statutory provisions that indicate that when in doubt, disputes should be resolved in favor of providing benefits. So where it may be impossible to know for sure when or where the worker contracted the illness, the worker may prevail.

Most states' workers' compensation laws require that the workplace present an "increased risk" or "risks peculiar" to the workplace as well. So, a home care or healthcare worker who contracts a communicable disease (such as COVID-19) would be more likely to have a compensable claim than an office or factory worker – particularly in areas where community spread is occurring.

## Health and Safety

### **Q: Outside of the CDC, where can I find information related to OSHA and COVID-19?**

A: OSHA has prepared a document called: "Guidance on Preparing Workplaces for COVID-19." It is available [here](#). OSHA also maintains a website devoted to this topic, which can be found [here](#). Please keep in mind several states also have occupational health and safety laws and agencies. You should consult your own state's laws and agencies for additional information.

### **Q: Is COVID-19 considered an "illness" under OSHA's recordkeeping rules?**

A: OSHA's recordkeeping rules only apply to injuries or "illnesses." The rule defines an injury or illness as "an abnormal condition or disorder." "Illnesses include both acute and chronic illnesses, such as, but not limited to, a skin disease, respiratory disorder, or poisoning." Despite this broad definition, OSHA has essentially excluded from coverage cases of common cold or the seasonal flu.

OSHA has made a determination that COVID-19 should not be excluded from coverage of the rule – like the common cold or the seasonal flu – and, thus, OSHA is considering it an "illness." However, OSHA has stated that only confirmed cases of COVID-19 should be considered an illness under the rule. Thus, if an employee simply comes to work with symptoms consistent with COVID-19 (but not a confirmed diagnosis), the recordability analysis would not necessarily be triggered at that time.

### **Q: When is a COVID-19 case considered recordable?**

A: If an employee has a confirmed case of COVID-19, the employer would need to perform an assessment as to whether the case was "work-related" under the rule and, if so, whether it met the rule's additional recordability criteria (*i.e.*, resulted in a fatality, days away from work, restricted duty, or medical treatment beyond first aid). Given current protocols for treating COVID-19, it is likely that for any case that is confirmed, the additional severity criteria will be met, as affected persons are instructed to self-quarantine and stay home. Thus, the primary issue for employers is whether a particular case is "work-related."

A particular illness is work-related under the rule if an event or exposure in the work environment either caused or contributed to the resulting condition or significantly aggravated a pre-existing injury or illness. Work-relatedness is presumed for illnesses that result from events or exposures in the work environment, unless it meets certain **exceptions**. One of those exceptions is that the illness involves signs or symptoms that surface at work but result solely from a non-work-related event or exposure that occurs outside of the work environment. Thus, if an employee develops COVID-19 solely from an exposure outside of the work environment, it would not be work-related, and thus not recordable.

The employer's assessment should consider the work environment itself, the type of work performed, risk of person-to-person transmission given the work environment, and other factors such as community spread. Health care work environments, where job activities are more likely to result in person-to-person exposure, would present a more likely scenario of work-relatedness,

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than non-healthcare settings. However, each work environment is different, and employers must conduct an individualized assessment when a confirmed case of COVID-19 presents.

**Q: When is a COVID-19 case reportable?**

A: As with the recordability analysis above, if an employee has a confirmed case of COVID-19 that is considered work-related, an employer would need to report the case to OSHA if it results in a fatality or in-patient hospitalization of one or more employees. It is important to note, however, that the reporting obligation is time limited. Thus, if a fatality due to COVID-19 occurs after 30 days from the workplace incident leading to the illness, an employer is not required to report it. Similarly, if the in-patient hospitalization occurs after 24 hours from the workplace incident leading to the illness, an employer is not required to report. Given the nature of COVID-19 and the disease progression, this may result in fewer reports to OSHA despite expected hospitalization of cases going forward.

## Labor/Management Relations

**Q: Do we have to bargain with the union over things like mandatory COVID-19 testing, required temperature checks, or other such changes to the terms and conditions of employment?**

A: Yes. Changes to employees' terms and conditions of employment are mandatory subjects of bargaining. However, many collective bargaining agreements contain "management rights" clauses that expressly permit hospitals and medical centers to promulgate and enforce operational policies and practices and/or to dictate standards, methods, or procedures. Other collective bargaining agreements contain specific provisions allowing, or even requiring, employers to maintain the health and safety of the workplace or workforce. Such provisions should allow employers to require testing, temperature checks and the like. However, mandatory testing and/or temperature checks may implicate other workplace laws, [as discussed above](#).

**Q: Does a government mandated quarantine or state of emergency excuse non-compliance with an existing collective bargaining agreement?**

A: Probably not. A government mandated quarantine or declared state of emergency only excuses compliance with a collective bargaining agreement when compliance with the mandated quarantine or state of emergency make compliance with provisions of the agreement impossible. It is not enough that contract compliance is made less convenient or more difficult.

**Q: What is the impact of a government-declared quarantine or state of emergency on union contract provisions that would otherwise prohibit or limit an employer's ability to comply?**

A: A government-declared quarantine or state of emergency would excuse compliance with union contract obligations if and only to the extent the mandated terms of the quarantine or state of emergency make compliance with those obligations impossible. Note that it is not enough that contract compliance is made less convenient or more difficult or that the mandate has created new or expanded obligations. Compliance with existing contract obligations must be impossible in order for the obligation to perform to be excused.

**Q: What is the impact of a government-declared quarantine or state of emergency on NLRA bargaining obligations that would otherwise exist?**

A: Companies have no duty to bargain over the decision to implement non-discretionary changes in terms and conditions of employment mandated by law, though effects bargaining may still be required. To the extent a government ordered quarantine or state of emergency gives companies discretion over when and how to comply, companies will have a duty to immediately notify the union and, upon request, bargain over the decision absent proof its decision is covered by the CBA or exigent circumstances exist. Also note that bargaining over the discretionary aspects of a mandate is more akin to "effects" bargaining, and would encompass processes for achieving compliance with legal mandates in a manner consistent with contract obligations and existing policies or practices.

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**Q: What do I do if an employee refuses to comply with a change in their terms and conditions of employment (e.g., testing, temperature checks, floating, etc.)?**

A: If employees refuse to comply – or if the union instructs employees not to comply – advise employees they may be subject to discipline if they continue to refuse. If they continue to refuse, consider disciplinary action for insubordination, if discipline is practical. Again, this may cause grievances and/or unfair labor practice charges that can be dealt with afterward. If discipline is impractical or impossible, consider bringing in outside non-union staff, such as agency or contract employees. Also, consider the possible damages from any disciplinary action. Terminating employees creates greater potential liability than putting employees on disciplinary leave.

**Q: May “Act of God” or “actions beyond the control of the Company” language in a CBA apply?**

A: Yes. You should carefully review your CBA to determine if such language exists and may serve as a defense if actions you may want or be required to take to protect employee health and safety and/or your business are alleged to violate your CBA or NLRA bargaining obligations.

**Q: Do the above rules apply to actions a company may take in order to comply with food safety and other regulations?**

A: Yes. Whether or to what degree a company is excused from union contract and/or NLRA bargaining obligations will turn on whether the actions it takes are legally mandated or involve the exercise of some discretion.

**Q: Do the above rules apply to discretionary “best practice” actions companies may choose to implement?**

A: Yes. Companies would have legal risk if and to the extent such actions are not legally required, and violate union contract and/or NLRA bargaining obligations.

**Q: Do “Right to Work” laws in Alabama, Iowa, Indiana, North Dakota, Virginia, and Wisconsin supersede union contract restrictions that would apply to potential COVID-19 responses?**

A: No. These laws simply prohibit companies from enforcing union security clauses that require employees to maintain union membership and pay dues as a condition of employment.

**Q: What are the normal remedies for violating NLRA bargaining obligations?**

A: Unfair labor practice charges usually take 30-60 days for a regional NLRB office to investigate and, if a complaint is issued, a year or more to litigate with appeals. The normal remedies for such violations are:

a cease and desist order requiring a return to the pre-violation status quo;

an order that employees be made whole for economic losses (or a Transmarine remedy if the alleged violation only involves effects bargaining); and/or

a Notice of Rights posting. It is unlikely in the current environment that the NLRB would seek or obtain interim 10(j) injunctive relief restoring the status quo while litigation is pending.

**Q: What are the normal remedies for CBA violations?**

A: If a union claims its rights under the CBA were violated, the grievance procedure could take a month or more, and arbitration, if requested, would take over a year to complete with appeals. The normal remedy for a CBA violation is an award requiring a return to the pre-violation status quo and that employees be made whole for economic losses. It is also possible a union will file a reverse Boys Markets action in federal court seeking a temporary injunction restoring the status quo pending arbitration (the union would have to prove a company’s action threatens irreparable harm to the economic security of employees).

**Q: Are unions using COVID-19 as part of new organizing efforts?**

A: Yes. Unions are criticizing company responses (especially the lack of paid leave, sufficient staffing, and a process to address employee safety concerns) in recent organizing efforts. The best thing a non-union employer can do is be transparent.

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Develop and communicate a COVID-19 response that is compliant with state/federal mandates and “best practice” recommendations, be as flexible as is reasonably possible in balancing the interests of employees and the business, and regularly update employees. In short, coronavirus responses should be tailored to comply with existing union contracts and bargaining obligations unless it is satisfied it can prove such compliance is truly impossible or unless it determines compliance is so impractical that it is worth assuming the legal risks associated with non-compliance.

**Q: What steps can unionized employers consider as a risk mitigation strategy?**

A: Steps can include:

- Immediately notify unions that the company is developing a COVID-19 response plan. State: (1) safety is a shared priority; (2) the company is monitoring the situation to understand best practices and intends to comply with any legal mandates; and (3) the company appreciates the unions’ cooperation.
- For non-discretionary responses or discretionary responses covered by your rights under a CBA, notify unions what you intend to do, when, and why, and request that questions be directed to a single point of contact. Give reasonable pre-implementation notice if possible and bargain over the effects upon request without delaying implementation.
- For discretionary decisions where union consent is needed or bargaining obligations are believed to apply, seek to fulfill these obligations if at all practical but not at the expense of more material business risk.

## Employee Relations [NEW]

**Q: How much information can an employer collect about an employee’s personal travel?**

A: An employer can ask employees whether they traveled in the last 14 days or have plans to travel to any high risk areas (high-risk areas being a Level 3 on the CDC’s website). We would suggest listing the high-risk areas, but not requiring employees to identify which exact location they have been to or are going to.

**Q: I am being asked by a facility that all caregivers going into their facility to work are not allowed to go into other facilities or businesses for work or even other personal homes to care for others. Are you seeing this in other places? Are they legally allowed to do this?**

A: Yes, facilities can make this request from private employers, just as you might make this request from a staffing agency. You may ask employees to disclose any work performed for other employers.

**Q: Some clients want their caregiver to stay at the client’s house to avoid the caregiver going on public transportation. Does Littler have template letters for the client and caregiver to sign off that the caregiver would be off the clock if they stay beyond their scheduled hours?**

A: This would be a live-in situation. There is a template live-in agreement and sample timesheets on the toolkit (Resources > Policy and Document Library > Continuing Employment > Home Care-Specific). You can exclude up to eight hours for sleep time and maybe another three hours for meals, depending on the state. There has to be a reasonable sleeping arrangement. The DOL did a Field Assistance Bulletin on sleep time and when you can exclude it (see <https://www.dol.gov/agencies/whd/direct-care/sleep-time>).

**Q: We have some calls from local assisted living facilities with infected residents to help them to staff. The assisted living facilities will be providing all PPE. What in your view shall we do to protect workers and the business from the exposure stand point?**

A: First, you need to inform the caregivers that the facility has infected residents and confirm their willingness to provide service (and be specific as to whether they are willing to care for infected residents or just to care for non-infected residents). Second, you should have a staffing agreement with the facility that includes indemnification language and clearly sets out the expectations regarding communication, training, and scope of services. Littler can assist with drafting these kinds of agreements. Third, you need to make sure caregivers working in the facility do not care for other clients outside the facility to limit the potential spread if one of the caregivers contracts COVID-19. Fourth, you need to train caregivers on proper use of

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PPE, handwashing (both before donning and after doffing PPE), hygiene, cough etiquette, etc. Be sure to document what you have done in setting up this arrangement.

**Q: In the instance of caregivers working for multiple agencies - could they sign a release of some sort acknowledging that they are working for multiple agencies and the associated risks for doing so?**

A: You could obtain an acknowledgment of their work for multiple agencies and the associated risks for later use in any workers' compensation claim or other litigation. Workers' compensation claims generally cannot be released in advance of a workplace injury. We would not recommend seeking a release.

**Q: If we find out a client might have COVID-19, and we want to pull the caregiver until we know she's clear, what do we tell the caregiver?**

A: The best answer is to tell Caregivers the truth so, with your help, they can make a decision best for them and their family. That said, we are not discouraging you from taking clients who have COVID-19; rather we encourage you to take all necessary precautions, with PPE available and being worn, and follow the CDC guidelines on caring for a COVID-19 client in their home.

**Q: How would an employer "prove" that a COVID-19 infection occurred while caring for my agency's client?**

A: There is community spread of the disease occurring. Such spread can occur in a caregiving situation or any other contact with the coronavirus. As a result, proving causation will be difficult, even to a "more likely than not" standard. However, but if a caregiver was caring for a client that is or later tests positive for COVID-19, that evidence would likely be given significant weight.

**Q: What type of eye protection can caregivers wear if shields are not available when working with at risk clients?**

A: The CDC recommends wearing at least goggles that protect the sides of the eyes.

**Q: Can we bring in nurses or other healthcare professionals from other states to meet patient demand?**

A: Many states recognize the Nurse Licensure Compact (NLC). Under the NLC, nurses licensed in one NLC state can practice in other NLC states, without having to obtain additional licenses. Currently, 32 states have implemented the NLC. In non-NLC states, nurses must be licensed by the state in which they intend to practice.